



Township of Havelock-Belmont-Methuen Parks & Recreation Master Plan

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Prepared for:



Prepared by:



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1 Introduction

1.1 What is a Recreation and Culture Master Plan?

The purpose of the Parks & Recreation Master Plan for Havelock-Belmont-Methuen (HBM) is to strategically guide and manage municipal planning for parks and recreation assets and services over the next 10 years (to 2030). This Plan will further effective planning, budgeting and implementation of stated goals and objectives for parks, recreation and trails and help the Township guide and manage the development of parks and recreation assets, services, programming and events.

1.2 Purpose and Scope of the Master Plan

The principal objective of the Master Plan is to document current municipal recreation assets and develop a series of recommendations and actions to accommodate the current and future recreational needs of the municipality over the next ten years (to 2030). The Master Plan will be an integrated plan that evaluates needs and strategies related to the following:

Indoor Recreation	Outdoor Recreation	Parkland & Open Space	Programming & Events
<ul style="list-style-type: none"> •Community Centres •Arenas •Community Halls •Libraries 	<ul style="list-style-type: none"> •Sports Fields •Courts •Playgrounds •Boat Launches 	<ul style="list-style-type: none"> •Active & Passive Parkland •Natural Open Space •Trails 	<ul style="list-style-type: none"> •Programming •Partnerships •Service Delivery •Special Events
			

The Master Plan is a flexible blueprint – many of the recommendations contained in this document are stand-alone and can be implemented separate and apart from decisions required to implement other aspects of the Master Plan. The Master Plan should also be placed in the broader context of all obligations of the Township of HBM. Changes in the wider municipal environment in terms of fiscal priorities, can be expected to impact the priorities contained in this Master Plan.

1.3 Interim Report

The Parks and Recreation Master Plan report should be read in conjunction with the associated Interim Report. The Interim Report presents detailed findings regarding the inventory of recreation facilities, including utilization, financial performance, and community satisfaction, as well as the process and results of community and stakeholder consultation.

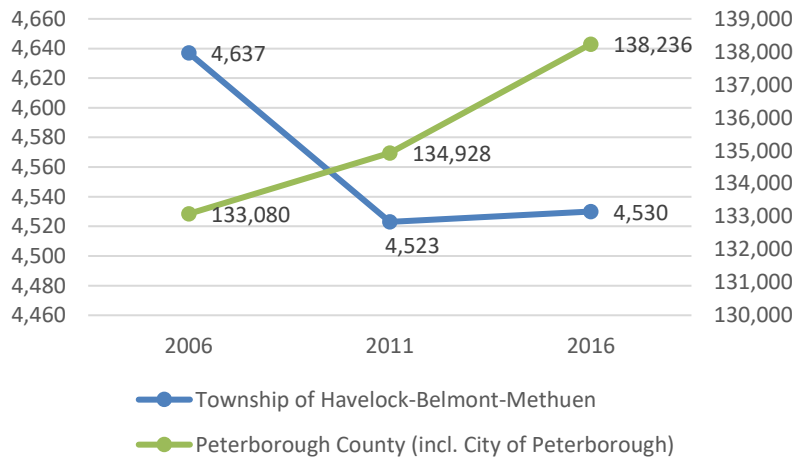
2 The Context of Changing Needs

2.1 Historic Population Growth

As per the 2016 Census data, the Township’s population is 4,530 residents with a population of 155 people of aboriginal identity, including First Nations, Métis, and Inuk (Inuit). The Township’s community profile indicates a seasonal population of 6,200. The main population centre, the Havelock Urban Area, accounts for 26% of the total permanent population with a population of 1,175 as of the 2016 census.

The following exhibit compares population growth in the Township with that of Peterborough County from 2006 to 2016. Over this period HBM experienced a population decline of 2.3%. This is compared to population growth in the County of 3.9%.

Exhibit 1: Historic Population Growth



*2016 StatsCan Census Data

2.2 Planning for Future Population Growth

This Master Plan recognizes that an updated growth scenario for the Township has not been confirmed at the time of reporting, although Peterborough County is currently in the process of updating their Official Plan with associated population projections and allocations of growth to the municipalities within their boundaries.

Therefore, the recommendations and service levels identified within this report utilize the most recent growth projections in the Growth Plan for the Greater Golden Horseshoe (2019), the percentage of growth allocated to HBM by the existing County Official Plan, and a compound growth rate formula. While there may be some variance in estimations in the updated projections and growth allocations in the forthcoming County Official Plan, the Master Plan can adapt to changing demographics. In this regard, continuous monitoring of community demographics will be important going forward.

Based on these assumptions, HBM is projected to grow from a 2016 census population of 4,530 to 5,726 by 2031, equating to a growth rate of 26%. The Hamlet Areas of Havelock Urban Area, Cordova Mines and Blairton are anticipated to absorb most of this growth.

Population growth will also be influenced by a new development planned to the immediate south of the Village of Havelock at Old Norwood Road and County Road 30, for the building of a 128-bed long-term care home and medical centre. Also proposed on the site is a 24-unit assisted living/affordable housing apartment building in partnership with Peterborough Housing Corporation, as well as a daycare, a community care facility, 2 quads, and a row of single-family homes.

While the Township is expected to continue to experience aging (similar to many other communities in Ontario), it is still important

to provide recreation opportunities to attract young families to the Township and to provide opportunities for those currently living in the Township. Children and youth (population under 19 years of age) are concentrated around the Havelock Urban Area and in the area directly north up to Kasshabog Lake. Areas with the highest proportion of older adults (65+) are in the north and northwest areas of the Township, including MacDonald Bay and Jack Lake. See Appendix B for mapping details related to age distribution across the Township.

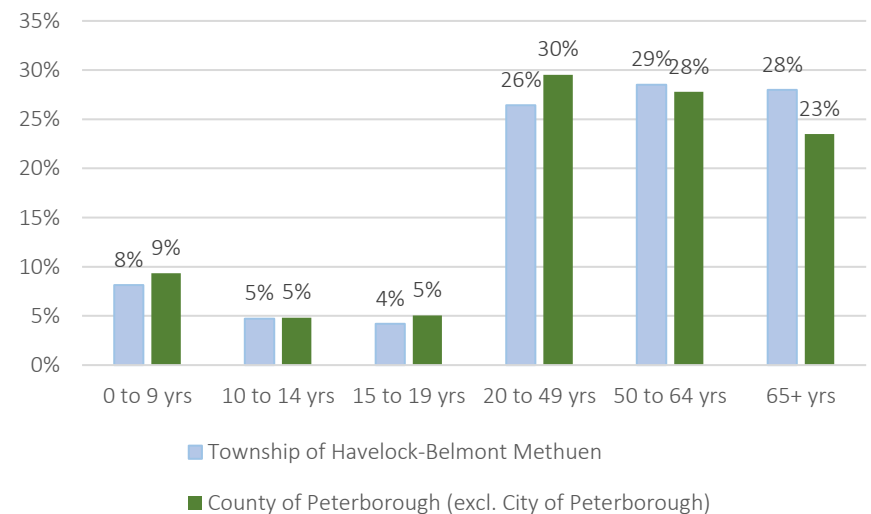
From the perspective of this Master Plan, planning for age-friendly and multi-generational spaces will be important to address the needs of children, youth, young adults as well as older residents (which is most important in rural areas to counteract rural isolation). Investment in recreation must be viewed as part of the quality of life equation, resident attraction, and economic development strategy for the Township as well as a means to achieve identified growth targets. Continuous monitoring of future need and demand for recreational facilities and amenities will be important going forward to ensure the continuation of services and to sustain the current level of service provided in the Township.

Exhibit 2: Estimated Population Projections to 2031

Municipality / Year	2016 (Census)	2021	2026	2031	2016-2031 Population Growth	2016-2031 Population Growth Rates
County of Peterborough (excl. City of Peterborough) Updated Projections						
Total Population	57,000	61,040	65,367	70,000	13,000	23%
Township of Havelock-Belmont Methuen Updated Projections						
Total Population	4,530	4,898	5,296	5,726	1,196	26%

**Sierra Planning and Management based on the Greater Golden Horseshoe 2019 Growth Plan population projections*

Exhibit 3: Township and County Age Distribution



2.3 Community Aspirations for Parks & Recreation

Over the course of the Master Plan process community engagement activities generated input from approximately 250 residents and stakeholders. Engagement activities included:

- Residents Survey (online);
- User group survey
- Community workshops; and
- Engagement with external stakeholders (e.g. conservation authority, cottage and lake associations, local school).

Several common themes and aspirations emerged for the future provision of parks and recreation over the long-term from the array of responses received from engagement activities and are summarized as follows:

Theme 1: Enhance Existing Assets

Many recreation facilities need repairs, renovations and/or upgrades to improve the quality of service and expand the range of activities and programs that can be undertaken in them.

Theme 2: Accessibility for All

Accessibility was identified as a priority by residents for all indoor and outdoor recreation facilities including for seniors and those with special needs.

Theme 3: Health and Fitness

Residents emphasized the need for access to tools and opportunities for healthy living including access to fitness facilities and fitness programming.

Theme 4: Revitalization

Any new initiatives, programs or facilities should aim to have revitalization benefits for the Havelock Urban Area to attract more residents and tourists to the Township and provide economic benefits.

Theme 5: Programming and Promotion

Develop additional programs and recreational opportunities with a focus on youth. Seek to better promote the activities of existing user groups and recreation opportunities in the Township.



2.4 The Link Between Physical Activity and Wellbeing

The various facets of “wellbeing” often relate to physical and mental health. ‘A Framework for Recreation in Canada: Pathways to Wellness’ (2015) is a national framework that explores the idea of “wellbeing” in the provision of recreation in Canada. The framework guides the continued evolution of recreation in Canada and is a joint initiative of the Interprovincial Sport and Recreation Council and the Canadian Parks and Recreation Association. This framework is premised on the assertion that recreation provides multiple pathways to wellbeing for individuals, communities and for our built and natural environments, and allows for a re-visioning of recreation’s capacity for achieving wellbeing.

The national framework identifies key benefits of recreation and summarizes them as follows:

Enhances mental and physical wellbeing

- The availability and accessibility of parks and recreation facilities promotes increased levels of physical activity, which in turn, enhances self-esteem, personal growth, and life satisfaction for people of all abilities.

Enhances social wellbeing

- Provides developmental opportunities for children and youth, which supports social relationships in clubs and organizations.
- Helps decrease anti-social behaviour.

Creates strong families and communities

- Builds social capital in the form of arts, recreation programming, festivals, and parades.
- Community events help form relationships between neighbours and promotes positive civic behaviour, mutual caring, and voluntarism.

Economic benefits to investing in recreation

- Recreation spending creates jobs, fosters tourism, makes communities more attractive places to live, learn, work, play and visit.
- “Upstream” investments can also improve individual and community wellbeing, which reduces costs in health care, social services, and justice.

A variety of socio-economic factors that can have an influence on participation in physical recreation, including age, income, marital status, place of residence, health challenges, consistent access to recreational opportunities, social media, among others. On a more local level, the following trends related to participation have been observed:

- Participation in informal and unorganized activities is becoming more common than in organized programming.
- Key motivators for participation include a desire to maintain a healthy and active lifestyle.
- Time and/or availability of program offering is commonly cited as a barrier to participating in recreational activities. This is the case in HBM and echoed on a provincial scale.

3 Master Plan Values & Priorities

The Master Plan and its recommendations are based on the following principles, vision, goals, and objectives for planning and investment in recreation in HBM.

3.1 Key Principles

The Master Plan and its recommendations are based on seven key principles, as follows:

1. Invest in recreation infrastructure for resident retention and attraction (i.e. youth and families).
2. Adopt an asset management approach to investment in infrastructure that reflects prudent capital investment – this includes consideration for replacing, decommissioning, and/or repurposing assets where warranted.
3. Address the needs of target populations (youth and seniors) through recreation planning, ensuring recreation facilities and opportunities are inclusive and accessible for all.
4. Enhance existing assets through investment, creative programming, and with a focus on partnerships.
5. Support active and healthy lifestyles through recreation planning, education, and community, private and institutional partnerships.
6. Provide an effective range of indoor and outdoor spaces for community recreation activities and programming.

7. Protect and enhance HBM's natural environmental spaces as important assets for active and passive recreation and tourist opportunities.

3.2 The Vision for Recreation & Culture

A proposed vision for parks and recreation in the Township of HBM was developed as part of the Master Planning process, and reads:

“To enhance the quality of life in the Township of Havelock-Belmont-Methuen by providing access to natural environments and high-quality recreation facilities that meet the needs of all residents.”



3.3 Goals & Objectives



Goal 1: Make parks and recreation accessible to all

Objectives:



- Plan for and invest in multi-use and multi-generational spaces – this may include investment in facilities but also parks, trails, and other open spaces.
- Strategic investment in parks and recreation infrastructure for target groups including youth and seniors.



Goal 2: Promote health, wellness and active living through a variety of opportunities

Objectives:



- Promote physical activity as a way of life through education and by supporting programs and seeking partnerships with organizations or groups that promote health, wellness and quality of life.
- Protect the natural environment and prioritize effective management of these assets for recreational purposes.
- Facilitate the growth of existing trail systems and promote active transportation through integrated networks of parks, trails, and open spaces.



Goal 3: Strengthen the Township's role as a tourism destination and encourage resident retention and attraction

Objectives:

- Plan holistically for recreation, parks and trails on a regional basis, providing facilities or services based on gaps in regional demand and supply.
- Recognizing the role of water-based assets in enabling recreation-based tourism, where feasible, seek to implement opportunities to secure access to water for resident and visitor enjoyment.



Goal 4: Strengthen partnerships for access to facilities and programs

Objectives:

- Encourage community involvement in the operations of facilities and programs.
- Address service needs in rural areas including target populations.
- Continue to support the delivery of programs, events and opportunities driven by volunteer / community groups and non-profit organizations through the provision of high-quality facilities and services.

4 Approach to Planning

The recommendations of this Master Plan cover a range of considerations for the provision of indoor and outdoor recreation facilities as well as parks, open space, trails, and libraries, specifically as it relates to capital investment and development and the implementation of projects over the 10-year life of this Plan.

The recommendations of this Master Plan have been informed by a variety of inputs, and are the product of a balanced assessment of the following long-term capital planning and asset management factors:

- Defined levels of service for each class or category of facility dependent on the nature and scale of use of amenities (i.e. township, community, and/or neighbourhood level of service as appropriate);
- Current and projected population-based and participation-based standards of provision and the implications of forecasted resident growth on current levels of service;
- Capital implications of aging infrastructure and options to enhance the delivery and operation of assets through future investment and other efficiencies; and,
- Community “needs and wants” as expressed through public engagement. Community needs and wants are those that are expressed by members of the public, stakeholders, and community groups. They reflect the aspirations of the community as communicated through the public engagement activities associated with the Master Plan process.

The use of standards are an effective means to understand when new facilities will be required, and present the necessary framework to help plan for sustainable infrastructure. Standards broadly reflect the experience of other communities as well as the balance between the cost of facilities, community need and the financial capacity of the municipalities. The adoption of a standards-based approach to facility planning and investment in conjunction with the asset management principles of this plan allows for a proactive approach to capital investment that considers building condition, efficiencies, use and population pressures, as well as fiscal and operating implications.

4.1 Urban vs Rural Levels of Service

Due to the primarily rural nature of the Township, this Master Plan recognizes the need to establish a level of service for both rural and more urbanized Hamlet Areas in a balanced manner that considers fiscal, operating and capital planning impacts as well as community aspirations. As these Hamlet Areas are expected to absorb a majority of future growth, this Master Plan recognizes Havelock as the primary service area as it offers the broadest range of recreation facilities, while Cordova Mines is recognized as the secondary service area, providing fewer facilities and/or services. Blairton currently does not have any recreation facilities within the Hamlet, however it is within a 10-minute drive of the facilities and service located in the Havelock Urban Area and a 6-minute drive to facilities in Marmora. Due to the small population of Blairton and their proximity to recreation facilities there is no immediate need for major additional recreation facilities or services to be located within the Hamlet, although providing a park and playground commensurate with population size should be considered, as discussed in Section 7.6 below. Growth and development in Blairton should be continuously monitored to determine a need for facilities in this area.

Recommendations: Approach to Planning

1. Adopt an asset management and standards-based approach to planning for future parks and recreation infrastructure ensuring that future facility renewal and replacement is undertaken with reference to the identified service standards adopted in this plan.
2. As part of asset management planning, and in accordance with the principles and community aspirations identified in this Plan, undertake detailed accessibility audits prior to 2025 and estimate required costs associated with AODA compliance for all parks and recreation facilities, as recommended in the 2018 Building Condition Assessments. With respect to trails, trailheads, and other public outdoor spaces, provide a best practice approach to determining the opportunity for accessibility improvements.

Establish and communicate a realistic timeframe for AODA-related capital works that reflects undertaking such improvements timed with other planned capital expenditures for facilities.

3. Adopt a level of service criteria for the urban and rural areas based on best practice in municipal asset management and a standards-based approach to facility provision including:
 - Maintaining the existing practice of the urban areas servicing the major recreation infrastructure needs of the rural area and aim to facilitate the broadest range of participation in recreation and leisure through investment in co-located and/or multi-use facility options;

- The location of any major new recreation facility should be located in the Hamlet Areas where there is proximity to the largest concentration of the permanent population base;
- Consider investment in smaller-scale, neighbourhood/community-serving outdoor recreation facilities in rural areas where:
 - i. A deficit in the supply of individual assets has been identified;
 - ii. There is significant population in rural areas to sustain the standards of provision presented in this Master Plan; and/or
 - iii. There is community investment and interest in maintaining and developing these assets.

5 Service Delivery and Programming

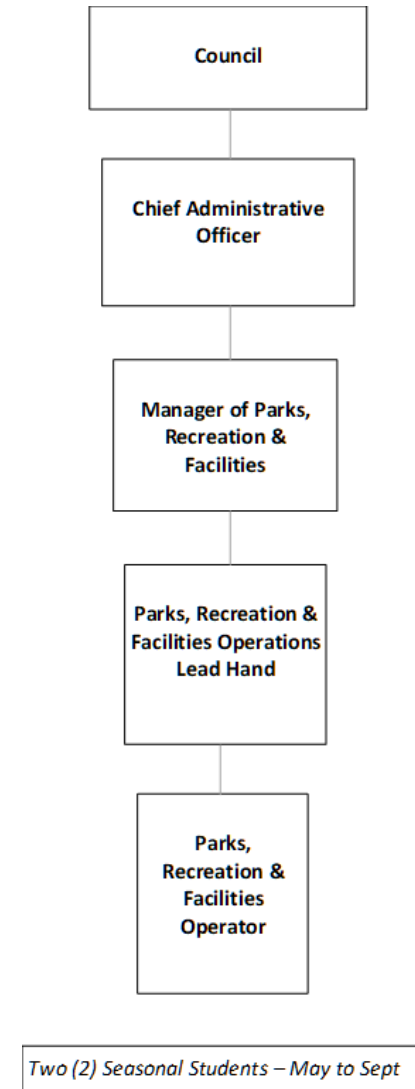
At present, the Township supports a Community Development Model of recreation provision, balancing its operations with the facilitation of programs and services led by other organizations/non-profits within municipal facilities through the provision of publicly accessible recreational facilities. These programs include hockey, figure skating, soccer, softball, boy scouts, senior’s activities, snowmobiling and ATV-ing. The Township supports these programs through the provision and maintenance of Township facilities and program promotion.

More specifically, Arena and Parks staff are responsible for a variety of administrative, operational and maintenance activities related to both indoor and outdoor facilities and amenities. This includes but is not limited to ice / hall / facility rentals and bookings, field / diamond rentals and bookings, arena operation and staffing, maintenance of playground equipment, general landscape maintenance (e.g. grass cutting, tree pruning, trail maintenance, special event support, among other activities).

In 2018, HBM budgeted to spend approximately \$516,076 in operating dollars across parks, trails, and recreation. With revenues of \$266,699, net operating costs in 2018 were \$249,377, translating to a cost recovery of 52%. This amounts to \$55 per capita and includes costs associated with the delivery of facilities. HBM’s spending translates into a lower than average spending per capita when compared to the provincial average of \$135, as identified in a municipal comparative study undertaken on behalf of participating Ontario municipalities (BMA Municipal Study, 2018).

The organizational structure of the Arena and Parks Department can be found in Exhibit 4.

Exhibit 4: Parks, Recreation and Facilities Ogranizational Structure



5.1 Identified Programming Needs

More than half of survey respondents (n=135) indicated a lack of available recreational programs in HBM as the greatest barrier limiting their participation, while a lack of program awareness (36%) together with no programs of interest (34%) were identified as additional limitations. Engagement with the community at large resulted in numerous suggestions for an expanded suite of recreational programs. The most frequently mentioned programming needs were for swimming lessons and fitness related programs such as yoga and exercise classes. Results of public engagements indicated that there are certified fitness and yoga instructors in the community that could deliver programming if provided with the proper spaces. Emphasis was also put on giving residents the tools to teach their kids healthy living habits. Other suggested programming included youth programming, gymnastics, archery, curling, martial arts, indoor sports, outdoor education, youth summer camps, arts, crafts and skill classes/workshops such as for cooking and music, as well as inclusive programs for young adults with special needs.

With a growing population of older adults, the opportunity exists to offer intergenerational programs in HBM that encourage participation and interaction from all age groups. This could include recreational as well as cultural pursuits (e.g. painting classes, cooking classes, theatre classes, etc.). Going forward, it will also be important to focus on providing programming opportunities and spaces for HBM's youth. Opportunities to strengthen programming through municipal partnerships will also need to be explored to take advantage of synergies between the library or other entities, County or otherwise, to bolster programming opportunities within HBM.



Havelock Country Jamboree

5.2 Special Events

At present, the Township supports local organizations and groups in the delivery of various special events, including Canada Day, winter festivities, Celebrate Havelock, and the Farmer's Market, among others. Suggestions for special events identified from public engagement activities were to:

- Include more live music events, seasonal festivals, arts and craft fairs, and cultural events;
- Better communication, promotion and support for special events from the Township;
- Rebrand Havelock and develop signature events that highlight that brand;

- More community involvement / volunteerism required to implement non-municipal special events;
- Advertise programs and special events with cottage and lake associations to bring in more participants and volunteers during cottage season.

5.3 Promoting Recreation and Wellness During COVID-19

The Township of HBM recognizes the importance of promoting health and wellness through the provision of, and access to, recreation facilities, parks, and trails. With the onset of the COVID-19 pandemic in early 2020, municipalities have had to change how they deliver recreation services to their residents. This is especially important for municipalities with vulnerable populations (e.g. seniors, low income, etc.) to ensure their health is being protected while participating in recreational activities.

A variety of innovative and adaptive practices are now in place across the province - examples include:

- The Town of Aurora has launched a YouTube-based platform that provides free 'Recreation at Home' videos for residents to partake in at their leisure. Activities range from cooking tutorials to arts and crafts projects and science activities, to fitness training and exercise classes.
- Similarly, the YMCA has developed a free virtual platform, 'YMCA at Home', that connects users with YMCA programs, activities, and instructors from the comfort of their own home. There are 6 modules including fitness, wellness, health, active gym, camp activities, and family play activities.

- The City of Toronto encourages residents to take part in a walking challenge where participants record their steps and compare their progress to popular local and international locations (e.g. length of Yonge Street, Great Wall of China, etc.).
- The Architectural Conservancy of Ontario has published walking tour guide maps for several Toronto neighbourhoods for people to download and take with them as they explore new places in the city, providing participants with both recreational and educational aspects.

Keeping a pulse on how the provision of recreational services are progressing as the pandemic evolves will be important to ensure that residents of HBM are being provided appropriate access to recreational opportunities during these uncertain times. A continuous review of best practice across the province, and country can help the Township to focus their methods of service delivery for at least the short-term.

5.4 Partnerships

The delivery of recreation services in HBM is also supported through partnerships with several committees, agencies, and municipal partners. Community partner organizations play an important role in the Township by providing community building and a variety of programs and special events. Examples of community partners include the Havelock Lions Clubs, The Havelock Country Jamboree, Havelock Community Care, the Historical Society, and the Cottage and Lake Associations, amongst others. Community partners play an important role in the community by organizing the development and operations of a community outdoor rink as well as an annual winter festival. In addition, the Havelock Country Jamboree is an important event that draws many people into the Township for a 4-

day period. The event is held on privately owned grounds along Highway 7 to the east of Havelock. The Cottage and Lake Associations maintain a good relationship with the municipality and continue to work to serve the needs of their primarily seasonal residents.

In the past, provision of recreation services has often relied on municipal governments. However, municipalities today often need to look outwards for partnerships with other government agencies, non-profit organizations, schools and the private sector, that can enhance service levels and effectively leverage public funds.

The Township should continue to foster partnerships as deemed appropriate that can improve service levels and leverage funds including encouraging access to local school board facilities through the Community Use of Schools policy. The potential for any new partnerships that could enhance the provision of recreation facilities and programs across the Township should also be examined. This could include seeking new partnerships with non-profit and community organizations in the delivery of programming, expanding the role of existing organizations, as well as working with conservation organizations, and the snowmobile and ATV clubs in the development of expanded recreational and tourism opportunities in the trails, and open spaces across the Township.

5.5 Support for Community Organizations

Through engagement activities user groups identified a lack of volunteers as the primary operating challenge facing their group. This is in part due to other key operating challenges identified by the user groups: an aging membership and volunteer base, difficulty in attracting new members, and lack of awareness of user groups. As a result, as individuals transition out of volunteer roles (as their

children age or other interests are pursued) program delivery can become more difficult or unsustainable.

In order to address these issues the municipality can support volunteer attraction, recruitment and retention by helping to advertise volunteer needs of user groups and community organizations through signage, promotion on the website and social media, working more closely with user groups to promote their activities, as well as recognizing and celebrating the work and achievements of existing volunteers and community builders. The Township should particularly aim to foster a culture of volunteerism among younger residents, and can seek to partner with the local public school to develop a program for student volunteering.

Support for community organizations can also include encouraging more fundraising activities for community projects by helping to promote fundraising opportunities to residents, finding locations to build the projects and facilitating the process for ant approvals or permits needed.

5.6 Recreation Facility Fee Setting

At present, the Township does not have a formal User Fee Policy in place to guide levels of cost recovery and subsidization. Apart from the arena ice surface, indoor and outdoor recreation facilities are rented at daily, per game rates, and seasonal rates for user groups, with lower rates set for youth and minor leagues. Common municipal practice is to also set hourly rates to allow more flexible rental of facilities, as well as additional fees for the use of field lighting. A preliminary scan of user fees (details provided in Interim Report) indicates that user fees in HBM are below average when compared to nearby municipalities. In order to ensure continued fair and equitable pricing, a comprehensive review of user fees should be completed to confirm, validate, and prioritize an approach to pricing going forward that is in keeping with best

practice and to address the appropriateness of the current level of cost recovery of the Arena and Parks Department and the current user fees being charged.

5.7 Measuring Performance

Performance measurement is a process for obtaining the necessary information to set goals and strategies, allocate and prioritize resources, inform strategic decisions and report to stakeholders on results. The collection of this data has become common municipal practice and can lead to greater efficiencies, increased community benefit and better policy outcomes. Currently, the Township does not track facility bookings and program registrations in a systematic manner. Bookings for community halls, with the exception of Town Hall, are undertaken by community partners, and program registration is tracked by individual user groups.

Key performance indicators that the Arena and Parks Department should track include facility utilization, program registrations, and registrant profiles. In order to do this the Township should establish a method for tracking facility bookings using appropriate booking software available to the Arena and Parks Department. In addition, the Township should require user groups and community partners to regularly report on program registrations and community hall bookings. Inputs such as user satisfaction and aspirations can also be tracked through customer satisfaction surveys. By adopting greater use of these metrics, the Arena and Parks Department can more closely monitor and adapt to changing community needs in relation to facilities and programming.

Recommendations: Service Delivery

4. Continue to maintain a Community Development Model for the municipal delivery of parks and recreation, where the Township supports the volunteer and community organizations that have historically served the recreation programming needs of the community through the provision and maintenance of recreation facilities.
5. Work with the community groups and local partners in the Township to strengthen existing programming and expand the suite of traditional and non-traditional programs offered through new or expanded partnerships with a focus on providing fitness programming and ensuring programming for all age groups but with a special focus on youth and seniors. Seek additional partners to offer programming in underutilized spaces such as the community halls and the basement of the community centre. The Township should work with community partners and/or private fitness instructors to run a pilot fitness course in a community hall or in the HBM Community Centre to determine demand for a reoccurring program in the Township.
6. Promote the development of more special events by working with local and regional event organizers to create more culturally themed events including live music, seasonal festivals, and arts and crafts fairs.

Continue to support existing event organizers and community groups in the development and delivery of special events, enhancing support through better promotion of events and developing strategies to attract and retain more volunteers. This can include advertising the need for volunteers through signage, websites, and

social media, working with the local school board to involve youth in volunteering, and recognizing the activities and accomplishments of existing volunteers.

7. Work with local community and user groups to better promote their offered programs and activities through signage and increased website and social media promotion. Consider the development of an improved community service directory that provides more detailed information on the Township website and in print form to provide the community with the necessary information as it relates to available programs, services and businesses within the Township. This could also take the form of a regular e-newsletter.

Working with the cottage and lake associations, communicate community events and programs to seasonal residents to improve support and attendance and participation at special events or other community activities.

8. Proactively review best practice in the provision of recreation and wellness with consideration for physical distancing and other COVID-19 related measures, as relevant over time.
9. Continue to work with community, corporate, and local business sponsors to enhance service levels and effectively leverage public funds (e.g. facility naming / sponsorship, operation of spaces, program delivery, etc.).

10. Consult with the community and user group partners on a regular basis related to changing preferences, demand for activities, facility needs, and required improvements to the Township's recreation service delivery model. Progressively address methods to improve the delivery of services over time and look for opportunities to fill gaps in services.

11. Undertake a comprehensive review of current user fees and pricing schedule as it relates to facility and parks rentals and consider setting hourly rates. This review should include a detailed assessment of current rates in surrounding municipalities and determine appropriate cost recovery ratios for facilities or any future Township delivered programs. The existing Fees for Services and Activities By-law should be adjusted accordingly.

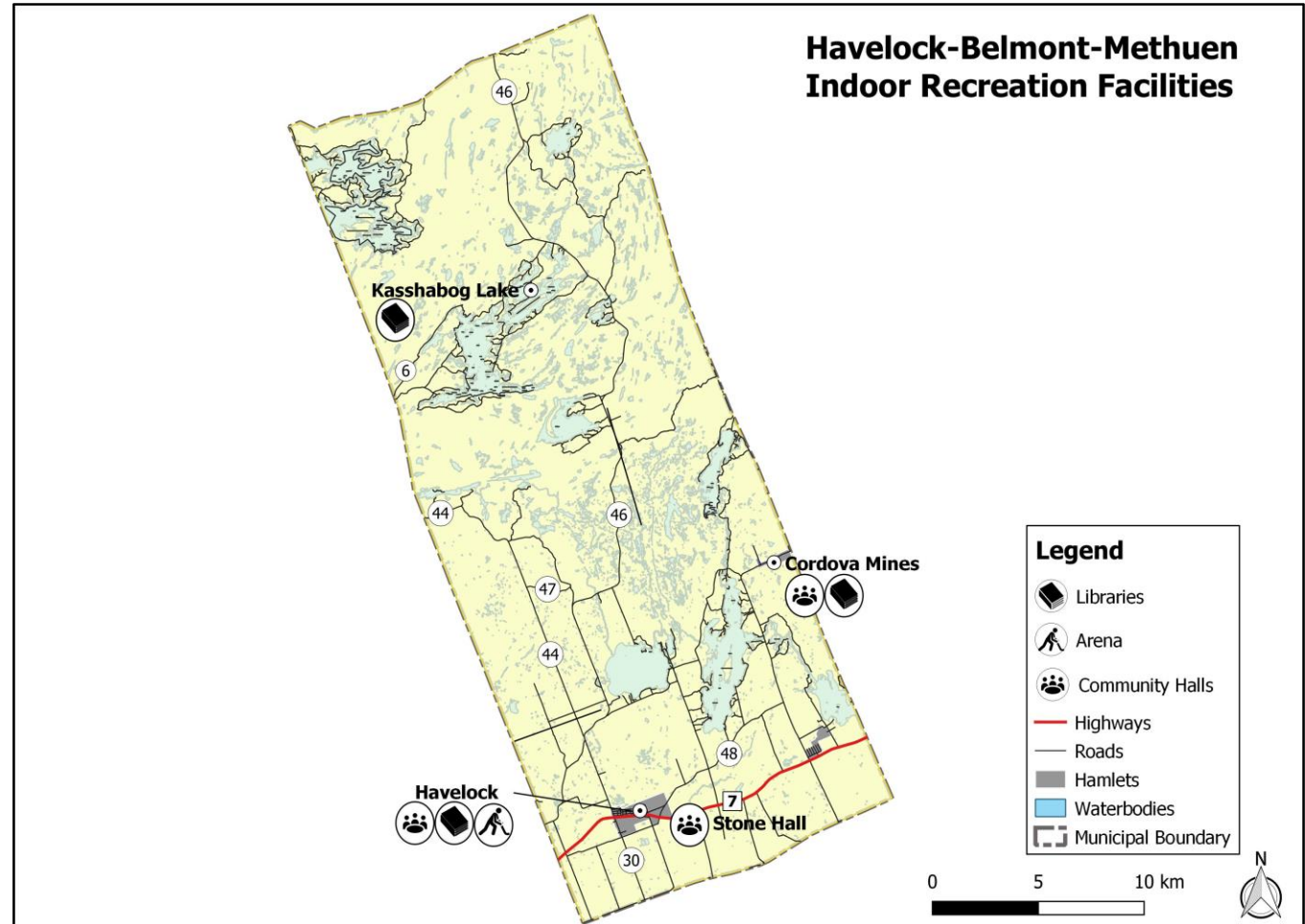
12. Track the utilization and participation of Township-owned assets as well as those owned by partner organizations (e.g. the local school boards). The receipt of program registrations of user groups that use Township facilities should be made a condition of rental.

More detailed facility booking data (i.e. hourly bookings by user groups) should be collected as well as the rate of individual program take-up and utilization of facilities in the Township. This should be done with appropriate booking software through the Township website and should track all facility rentals including the community halls. Continuous tracking will help the Township in decision-making related to the complement of programs and facilities that should be available.

6 Indoor Recreation Facilities

The Township of Havelock-Belmont-Methuen is home to a collection of indoor recreation facilities that provide residents with the opportunity to engage in a range of activities including hockey, skating, social and community activities. Indoor facilities are concentrated primarily in the urban centre of Havelock.

Exhibit 5: Township of Havelock-Belmont-Methuen Indoor Recreation Facilities



6.1 HBM Community Centre

Existing Standard of Provision

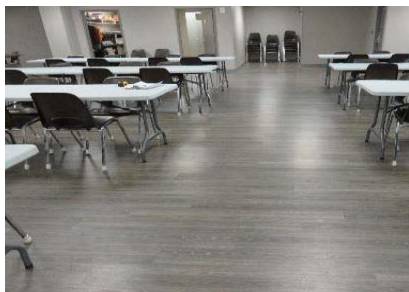
The HBM Community Centre contains an upstairs banquet hall operated by the local Lions Club, and a basement multi-purpose room as well as the only indoor ice pad in the Township. The existing service level for indoor ice provision is therefore:

- 1 pad per 4,530 residents; or
- 1 pad per 250 registered participants

The community centre is located adjacent to the Mathison Property Trail and is a primary access point to the trail network. The site of the community centre contains a small treed area next to the building that has potential to accommodate several opportunities for future expansion of the community centre or other outdoor recreational uses.

Projected Needs

Based on standards observed in other comparable municipalities a target ice-pad provision level of 1 per 450 registered participants has been used below. Based on the estimated population projections the standard of provision will be 1 per 302 registered participants by 2031.



Upstairs Lions Hall



HBM Community Centre

Ice Provision	2019	2026	2031
Township Wide Population	4,747	5,296	5,726
Target Standard	1 : 450 participants		
Users	250	279	302
Town-wide Needs	0.6	0.6	0.7
Existing Supply	1	1	1
Surplus (Deficit)	0.4	0.4	0.3

Standards of provision and projected growth levels do not indicate a need for additional indoor ice in HBM over the planning period. However, through public engagement activities, the availability of desirable ice times was identified as an issue for user groups and public skate participants, which needs to be addressed.

As the community centre is a primary service centre of the Township, conflicts can arise in the busy shoulder seasons when there is overlapping usage of the centre for ice, baseball, and events such as weddings. During these times, the parking lot is constrained, and some groups may not be able to book desired times for use of the facility. In this regard, the Township should consider the relocation of the existing ball diamond to an alternative location (see Section 7.1 for details) to reduce conflicts and enable improved site circulation and layout. Contingent on the relocation, the land at the south of the site has the potential to be repurposed to provide alternative recreational opportunities or held for the potential future expansion of the facility.

Exhibit 6: HBM Community Centre Site



The HBM community centre was built in 1978 and needs investment to continue providing quality service and community benefit over the planning period. As identified in the 2018 Building Condition Assessment a major item identified for immediate repair is the roof of the community centre, with full replacement recommended by 2030. Issues related to the accessibility and the deteriorating / poor quality of the arena were identified through the engagement process, and updates to the upstairs Lions Banquet Hall kitchen are also desired by the community. In addition, in its current state the downstairs multi-purpose room is unusable but presents an opportunity to provide additional programming space if renovated.

Recommendations: HBM Community Centre

13. Contingent on the relocation of the ball diamond, undertake a design study for the HBM Community Centre site. The study should consider a variety of potential uses for the entire property including:
 - Parking lot expansion;
 - Community centre expansion;
 - A permanent location for the seasonal outdoor ice rink;
 - Development of a pump track/BMX Course;
14. Maintain the HBM Community Centre in good condition as the Township's primary recreation service centre and community hub, investing in improved accessibility and necessary building improvements informed by investment priorities identified in the 2016 Asset Management Plan and 2018 Building Condition Assessment, including undertaking roofing repairs identified for immediate attention and renovation of the basement multi-purpose room, which should be promoted as an available space for community rentals and recreation and leisure programming.
15. Monitor utilization of ice, requiring all user groups to report their membership / participation numbers to the Township on an annual basis. Develop an Ice Allocation Policy through meetings with ice user groups to determine each group's ice needs and other requirements, to ensure fair allocation of ice to the public and current and future user groups.

6.2 Community Halls

In addition to the Lions Hall upstairs at the HBM Community Centre, there are two standalone community halls located in the Havelock Urban Area and one community hall sharing building space with a library in Cordova Mines. The current level of service for community halls in the Township, including the Lions Hall in the HBM Community Centre is 1 community hall per 1,133 residents. Assuming the supply does not change the projected level of service in 2031 will be 1 community hall per 1,432 residents. As community halls are historically developed as community focal points in rural Hamlets, comparable service levels with other municipalities are not applicable.

Identified Needs

The community halls are primarily rented by residents and user groups for a variety of events and fundraisers. Some recreation and leisure programs are offered at the Town Hall and the Cordova Mines Recreation Hall.

Feedback from the open-ended responses to the public survey suggested that these facilities are not attractive, need repairs, and a general facelift / upgrade. Town Hall was identified as in need of general repairs, maintenance and updates to the kitchen and bathroom, the addition of air conditioning, better lighting, and more electrical outlets, as well as improved accessibility. It was also emphasized that the offices of the Historical Society at Town Hall are inadequate and there is a need to find a better place for this user group to hold their historical displays. Building Condition Assessments were conducted in 2018 for all the community halls and recommend several improvements and repairs for continued high quality service delivery.



Town Hall

Recommendations: Community Halls

- 16.** Maintain existing community halls in good condition following recommendations from the 2018 Building Condition Assessments and 2016 Asset Management Plan and best practice in the provision of accessibility. Contingent on the expansion of the HBM Community Centre, consider the repurposing, leasing, or disposition of Town Hall. Monitor utilization and demand of the community halls as per Recommendation 11 above to maximize community use and identify additional cost recovery opportunities.
- 17.** Promote spaces within community halls as available recreation and leisure program space, seeking community or institutional partners for additional program delivery.
- 18.** Work with local and regional event organizers to hold more community and culturally themed events in the community halls and promote the availability of Town Hall and Stone Hall as live music venues.

6.3 Libraries

The Township is home to three libraries – one in the Havelock Urban Area, one co-located with the Cordova Mines Recreation Hall, and one near Kasshabog Lake. Lake Kasshabog is open seasonally during the summer to service cottagers. Particularly in rural areas, such as HBM Township indoor recreational infrastructure is limited, and libraries provide a much broader range of service than literacy and education. Rather, these spaces are considered to be social and civic hubs, facilitating both recreation and social activities.

Community engagement as part of the Master Plan process indicates there is demand for improved library services which include:

- **Renovation:** Residents identified the libraries as unwelcoming and in need of a facelift, upgrade or renovation.
- **Increased size and additional programming:** Residents expressed the need for additional space in the libraries to host more events, activities, and programming, particularly for youth.
- **Longer opening hours:** This is supported by Administrators of Rural and Urban Public Libraries of Ontario (ARUPLO) Guidelines for Rural/Urban Public Library Systems which indicate the Township offers fewer branch service hours than recommended (See Interim Report).
- **Updated and expanded book collection:** This can be expected to be impacted by available space to accommodate this.

Library services have and continue to evolve. The Township should seek to incorporate emerging trends in library service to expand the range of programs, activities and resources that libraries provide for residents, including:

- **Blending, recreation, learning and culture:** Strengthening ties with recreation departments in the form of facility co-location and/or partnerships for program delivery.
- **Accommodating distance learning:** Access to post-secondary education is important to rural sustainability. Exploring partnerships with post-secondary institutions to support student success and facilitate the delivery of e-learning and post-secondary services, including library services to the rural community. This may increase youth patronage.
- **Infusion of creative activities:** including maker spaces, community lectures, poetry cafés, etc.

Recommendations: Libraries

19. Following recommendations in the 2018 Building Condition Assessments and 2016 Asset Management Plan invest in necessary repairs and upgrades to the libraries, following best practice in accessibility.
20. Seek opportunities through community and/or institutional partners (i.e. educational institutions, arts and crafts groups) to incorporate emerging trends in library service, including offering online courses, maker spaces, additional programming and creative activities for all ages (i.e. early literacy, more book clubs, workshops, story times, art courses).

6.4 Additional Indoor Facilities

Outcomes from the public consultation process identified that of those respondents who consider that additional indoor facilities are required (n=147), 40% suggested indoor pool facilities were needed, and 30% suggested a fitness centre. Comments on this question suggested that these could be co-located with each other along with a multi-purpose room for private and community events.

Based on a review of drivetimes to existing facilities of the same type in the region, as well as the financial viability of additional Township-owned facilities and the available municipal land base, this master plan does not recommend the development of additional indoor facilities of this nature.

Indoor Aquatics

In general, similar-sized communities to that of HBM do not build new municipal indoor pools as they are major capital investments and an expensive asset to operate often running a deficit of between \$350,000 to \$500,000 annually. Alternatives to building an indoor aquatics facility include partnership agreements with private pool owners, improved access to neighbouring municipalities, and subsidy programs. The Township can also seek to improve access to outdoor swimming opportunities by providing additional dedicated swimming areas in the Township's lakes (See Section 7.5). For example, the Municipality of Marmora and Lake offers beach swimming lessons.

Residents currently travel to the City of Peterborough and Belleville to swim indoors which are within 45 minute and 60-minute drivetimes respectively of the Havelock Urban Area. In addition, an outdoor pool is located within a 30-minute drivetime in Marmora.

Fitness Centre

Nearby municipal fitness facilities are in Peterborough and Belleville. A private gym and yoga studios are also located within a 15-minute drivetime in Norwood. In addition, a new municipally owned fitness centre is being proposed in Norwood.

To provide access to fitness opportunities, the Township should seek community partners to offer fitness programming in existing rental spaces in community halls and the arena (see Sections 5 and 6 above). The Township can also look to incorporate outdoor fitness equipment into existing or new parks (see Section 7 below).



Peterborough Rotary Outdoor Gym

Fieldhouse

Due to the small population size in HBM and resulting small tax base, as well as municipal land constraints, it is not recommended that HBM undertake development of a fieldhouse. As an alternative option to meet indoor sport needs the Township should seek community partners to provide indoor sports programming in the local school gymnasium as well as gymnasiums in nearby municipalities (i.e. Norwood and Marmora).

7 Outdoor Recreation Amenities

The indoor recreation facilities in HBM are complemented by an inventory of outdoor assets, providing residents with the opportunity to engage in both active and passive recreation and leisure pursuits. Many of these facilities are concentrated in the Havelock Urban Area as shown in Exhibit 8, with Cordova Mines as a secondary service centre, while boat launches are distributed throughout the Township's many lakes and rivers.

Exhibit 9 summarizes the existing service levels, population and participation-based service standards as well as projected service levels.

Exhibit 7: Township of Havelock-Belmont Methuen Outdoor Recreation Facilities

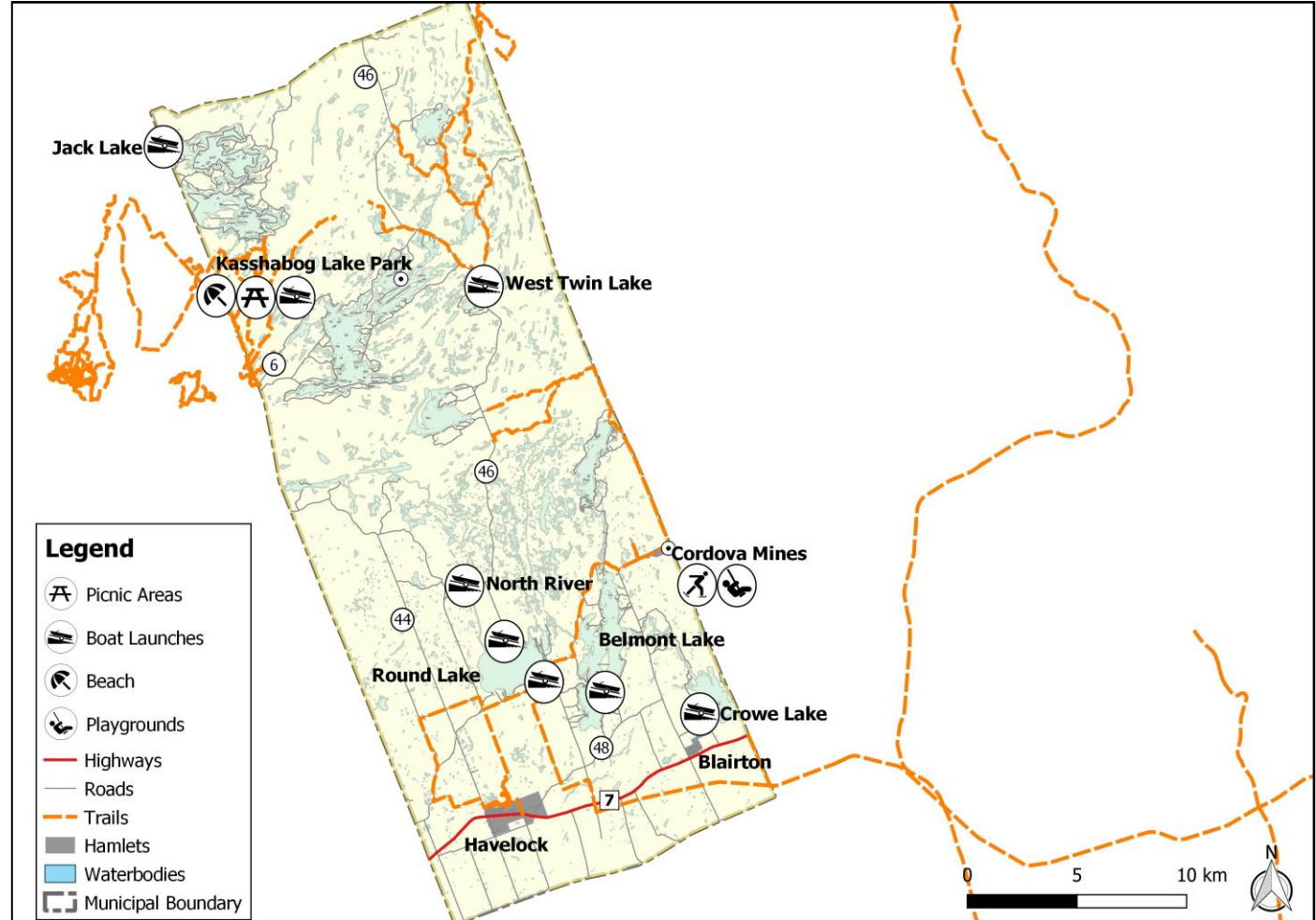


Exhibit 8: Havelock Urban Area Outdoor Recreation Facilities

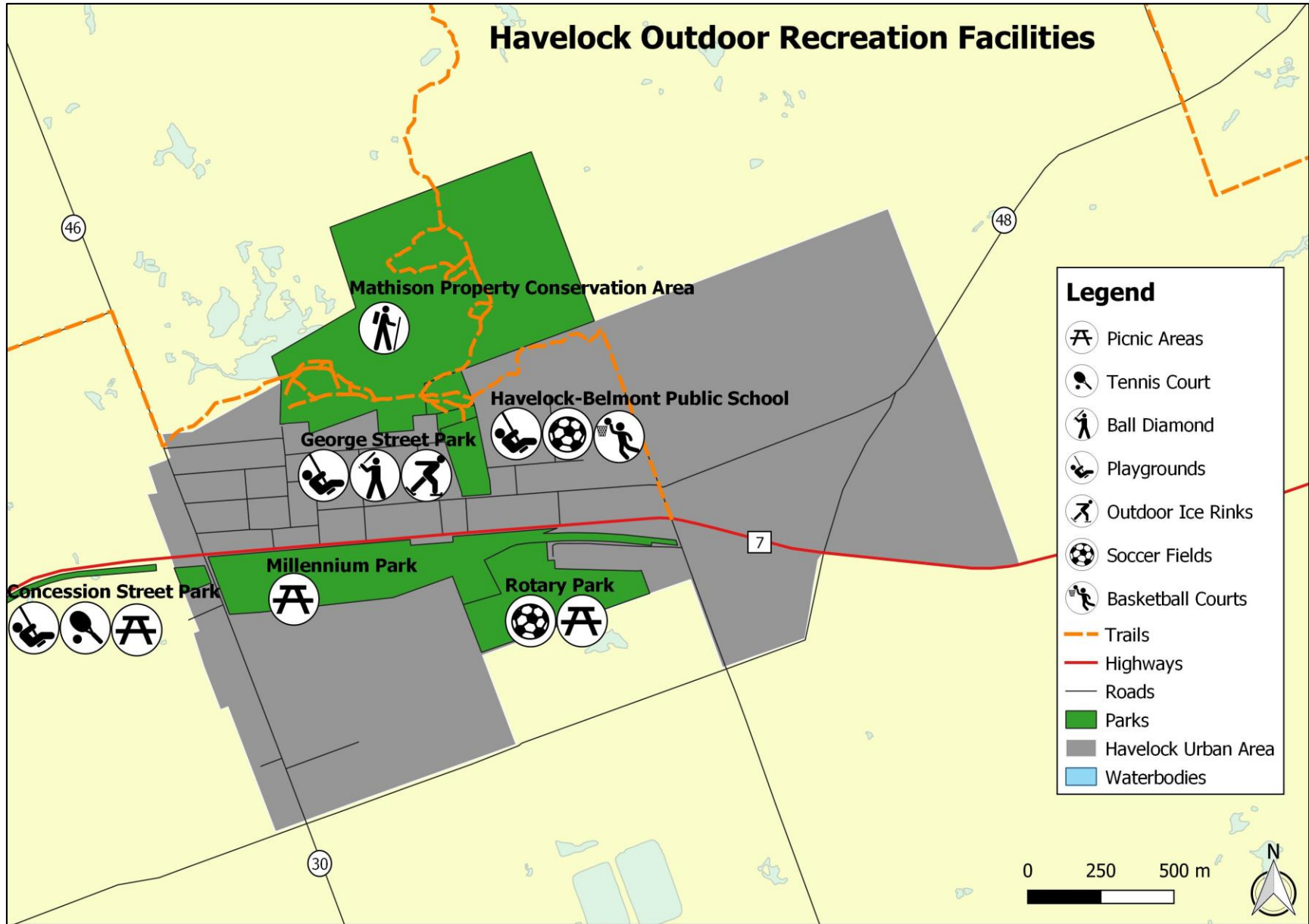


Exhibit 9: Outdoor Recreation Amenity Municipal Supply and Service Level Summary

Facility	Supply	Service Level Target	Current Service Level	Projected Service Level 2026	Projected Service Level 2031
Ball Diamonds	1.5 ('effective supply')	1: 100 registered participants	1: 147 registered participants	1: 163 registered participants*	1:176 registered participants*
Soccer Fields	1*	1: 80 registered participants	1: 135 registered participants	1: 151 registered participants*	1: 163 registered participants*
Playgrounds	3**	1 playground within 400m - 800m of major residential areas	Population based standard not applicable to playgrounds	N/A	N/A
Outdoor Ice Rinks	2	1: 4,000 residents	1: 2,265 residents	1: 2,648 residents	1: 2,863 residents
Tennis Courts	1	1: 4,000 residents	1: 4,530 residents	1: 5,296 residents	1: 5,726 residents
Boat Launches/Marinas	7	Not Applicable	1: 4,530 residents	1: 5,296 residents	1: 5,726 residents

*Excluding non-usable field at the Havelock-Belmont Public School

**Does not include the school board-owned playground at the Havelock-Belmont Public School

7.1 Ball Diamond

There is currently 1 lit ball diamond in the Township’s inventory located at George Street Park next to the HBM Community Centre (Arena). The ‘effective’ supply of ball diamonds is 1.5 unlit fields, with 1 lit field equal to 1.5 unlit fields, as lighting enables extended playing time in the evening.

The school yard of the Havelock-Belmont Public School located next to George Street Park contains a backstop with a small field area. This field is currently not used by any baseball user groups, although potential exists for it to be utilized as a practice field for the local minor league.

Existing Standard of Ball Diamond Provision

With 1.5 ball diamonds in the existing supply, the Township is providing a participation-based standard of 1 ball diamond per 147 registered participants. This is lower than the typical observed participation-based standard of 1 ball diamond per 80-100 participants.

Projected Needs

Assuming that the percentage of baseball participants as a proportion of the population remains the same over the planning period, the participation standard is estimated to be 1:265 by 2031. Based on a target standard of 1 ball diamond per 100 registered participants there is an existing deficit of 0.9 ball diamonds, which is expected to increase to a deficit of 1.5 diamonds by 2031.

Ball Diamond Provision	2019	2026	2031
Town Wide Population	4,747	5,296	5,726
Target Standard	1 : 100 participants		
Users	220	245	265
Town-wide Needs	2.2	2.5	2.7
Existing Supply	1.5	1.5	1.5
Surplus (Deficit)	(0.94)	(1.23)	(1.45)

With only one ball diamond in the Township there are some scheduling constraints by local user groups, with one user group unable to use the ball diamond due to lack of availability of desired times. The Township should consider meeting with ball diamond user groups to accommodate an additional user group into the schedule.

In order to ensure adequate ball diamonds facilities over the Plan period, and beyond, the Township should assess the feasibility of relocating the existing ball diamond from George Street Park to an alternative location on Township-owned land (e.g. Old Norwood Road, east of the lagoons). With more space, the opportunity to provide twin ball diamonds would exist to accommodate more users, as well as the provision of complementary amenities (e.g. concession and washroom facility), and other recreational facilities (e.g. practice soccer pitch) to create a small sports complex.

As identified from public engagements, there are some general improvements to the ball diamond that will improve player satisfaction in the short-term. These improvements are recommended below. User groups have also expressed a desire for a permanent batting cage, and an additional ball diamond in the

Township to increase availability in HBM and reduce the amount of travel outside Township, which puts pressure on their budgets.

Recommendations: Ball Diamonds

- 21.** Maintain the existing ball diamond in good condition for use by the community, undertaking general improvements over the short-term to improve player satisfaction including:
- Safety netting to separate ball park from playground;
 - Cover dugouts and spectator shade shelters;
 - Repositioning and replacement of lights for full field coverage;
 - Levelling of outfield.

Major expenses such as grading and replacement lighting are unnecessary if there are plans to decommission diamond in the medium term.

- 22.** Assess the feasibility of relocating the existing ball diamond from George Street Park to an alternative location on Township-owned lands (e.g. Old Norwood Road site). This assessment should consider the provision of twin diamonds as well as complementary recreational facilities and amenities.
- 23.** Continue to monitor utilization and demand of the ball diamond by closely tracking ball diamond bookings. Hold annual user group meeting to determine each group’s needs and/or other requirements and require user groups to report their membership/participation numbers to continue to plan effectively for ball diamond provision.

- 24.** Contingent on the relocation of the ball diamond to an alternative location on Township-owned land, the Township should consider funding the development of a small sports complex to provide a hub for recreation in Havelock.

7.2 Soccer Pitches

The Township currently has 1 unlit soccer pitches / multi-use field within its inventory located at Rotary Park. In addition, a schoolboard owned intermediate sized field is located at the Havelock-Belmont Public School. Consultation with the school and the soccer user group indicates this field is not currently used by the soccer user group.

Existing Standard of Soccer Field Provision

The Havelock Heat Soccer Club is the sole user group of the Rotary Park field. With 135 registered participants, the participation-based service level is 1: 135 participants. A typical observed participation standard is 1: 80 registered participants. The school field is not used by the soccer club.

Projected Needs

Field Provision	2019	2026	2031
Town Wide Population	4,747	5,296	5,726
Target Standard	1 : 80 participants		
Users	135	151	163
Town-wide Needs	1.7	1.9	2
Existing Supply	1	1	1
Surplus (Deficit)	(0.7)	(0.9)	(1)

If the percentage of soccer participants remains the same over the planning period, the participation standard is estimated to be 1: 163 by 2031, indicating a deficit of 1 field by the end of the planning period. If the school-owned field is included in the analysis, the deficit is reduced to 0.25 by the end of the planning period.

While participation standards indicate that there is a deficit of soccer fields in the Township a need for an additional field was not identified through public engagement activities. To improve utilization the Township should consider installing lights at the existing soccer field. This would raise the 'effective' supply to 1.5 fields, raising the participant-based standard to 1 : 90 participants bringing it to within an acceptable range of the target standard.

General improvements to the soccer field identified by the public and user groups included:

- Accessibility for elderly (i.e. parking closer to the field);
- Shade and seating areas;
- Playground for younger children not playing soccer;
- Lighting to enable play later into the evening; and
- More frequent maintenance and irrigation of the field.

Recommendations: Soccer Field

- 25.** Continue to maintain the soccer field for community use, undertaking regular maintenance and necessary repairs.
- 26.** Assess the feasibility of installing lighting to extend playtime and improve the standard of provision. Installation of lights would increase the 'effective' supply of soccer fields to 1.5, bringing the service level to 1 field per 90 registered participants, which is within an acceptable range of the target standard of 1 field per 80 registered participants.

- 27.** Monitor utilization and demand of the soccer field by closely tracking soccer field bookings and requiring the soccer user group to report annually on their membership/participation numbers. If demand for soccer increases the Township should consider an additional field in the planning and (re)design of any future parkland acquisition.

7.3 Outdoor Rinks

There are two outdoor ice rinks in HBM: 1 permanent facility located in Cordova Mines, and one temporary 45 x 80 foot rink is assembled at the beginning of each season on the ball diamond outside the HBM Community Centre. Public survey respondents indicated that the HBM Community Centre Rink is the most used of the two rinks.

Existing Standard of Outdoor Rink Provision

Due to the challenges and costs associated with maintaining outdoor ice rinks, these are considered to be Township-wide facilities. They are best provided by way of opportunity and on a demand basis rather than a service standard.

Identified Needs

Results of public engagement has indicated that the Cordova Mines rink is underutilized. The Township should seek to promote the availability of this recreation asset by undertaking upgrades and look for community partners to provide additional programming at the rink such as ball hockey.

Interest in finding a permanent location for the seasonal outdoor rink has been expressed. This would allow for the provision of a temporary skate park in the summer months or additional recreation opportunities with minor conversions such as basketball

nets, ball hockey nets and pickleball nets and lines. Potential Township-owned properties have been identified based on size and proximity to the Havelock Urban Area population centre along with their current zoning in Exhibit 10 below. While outdoor recreation uses are permitted in the environmental protection zoned area an assessment of potential negative impacts will need to be carried out in accordance with the *Official Plan*.

Exhibit 10: Potential Sites with Zoning for a Permanent Outdoor Rink

Recommendations: Outdoor Rinks

- 28. Continue to maintain the Cordova Mines outdoor rink for community use. Seek to improve utilization by installing basketball nets and exploring community partnerships for additional programming in the rink such as shinny and/or ball hockey.

- 29. Assess the feasibility of finding a permanent location for the temporary outdoor rink. Potential locations could include replacement of the tennis court in Concession Street Park, or at the Township-owned parcels along County Road 46 north of Highway 7.



7.4 Tennis Courts

There is currently one tennis court in the Township located at Concession Street Park.

Existing Standard of Tennis Court Provision

With one tennis court per 4,530 residents, HBM is providing tennis courts at below the average provision level in comparable communities. However, the provision level of tennis courts varies widely between communities putting HBM within an acceptable range of 1 court per 4,000 to 5,000 population.

Projected Needs

Based on population and community needs identified to date, a target provision standard of 1 tennis court per 4,000 people is deemed to be appropriate for HBM. Based on population growth estimates there is a current deficit of 0.2 tennis courts that is expected to grow to 0.4 by the end of the planning period.

Tennis Court Provision	2019	2024	2029
Town Wide Population	4,747	5,296	5,726
Target Standard	1: 4,000		
Town-wide Needs	1.2	1.3	1.4
Existing Supply	1	1	1
Surplus (Deficit)	(0.2)	(0.3)	(0.4)

While the level of provision of tennis courts is lower than in communities of comparable population size, there has been no need identified for additional courts from public engagement activities and survey results indicating that the tennis court is not heavily used, with 6% of respondents (n=186) reporting usage of the

court. With no tennis club in HBM usage is not expected to increase dramatically. However, as the older adult population continues to grow, use of the tennis court may increase along with demand for pickleball facilities.

Recommendations: Tennis Court

- 30.** Due to the low usage of the tennis court, the Township should assess the feasibility of repurposing the court as a multi-use sport court to improve the geographic distribution of basketball nets in the Township, as well as provide for a range of new recreation opportunities including pickleball, volleyball, ball hockey, and street soccer. Use as a tennis court can still be retained. Alternatively, the Township can consider replacing the tennis court as a permanent location for the temporary outdoor rink, which can be equipped for use as a multi-sport court or seasonal skate park when the ice is off.

7.5 Boat Launches and Water Access

Havelock is well recognized for its many angling opportunities with its many lakes and rivers distributed throughout the Township. There are currently 6 municipally-owned boat launches distributed at the lakes throughout the Township and one dock owned by the Ministry of Natural Resources (MNR) located across the road from Kasshabog Lake Park, that provide access to angling and recreational boating opportunities. The boat launches consist of a mix of gravel and concrete ramps. The sole designated beach and swimming area in the Township is located at Kasshabog Lake Park.

Results of public engagement activities indicate that boat launches are an important recreation asset in the Township, particularly for those who do not own waterfront property. A key concern that

arose from the open-ended responses was the lack of parking at boat launches, especially when seasonal residents come to access island residences, and at the Belmont Lake boat launch. Proper signage indicating where to park was requested by some respondents.

The condition of all boat launches was also a key issue raised by respondents, citing uneven approaches and poor in-water conditions that deter some from using the launches. It was indicated that the Kasshabog Lake docking facility needs maintenance and upgrades, however these responsibilities are under MNR jurisdiction. Concerns have also been raised by the Cottage Association over improper usage of the Round Lake Boat Launches.

Another key issue identified by residents was the lack of public designated swimming areas in the Township. However, as the main public water access points are also boat launches, the use of these launches conflicts with the ability to swim safely in these areas. As the sole designated swimming area is in the northern part of the Township and serves primarily seasonal residents, providing a swimming area closer to the Hamlet areas will be important for meeting the needs of these growth centres.

Public access to the river and waterfront areas is a key priority not only for the benefits that this provides to residents, but it also represents a significant tourism and economic development opportunity and resource. However, acquisition of waterfront land into public ownership is a challenge with the extensive seasonal and private ownership and increasing land values for waterfront property. Many communities have developed and adopted waterfront strategies to provide a framework and funding strategy for acquisition of priority sites and for promoting and managing public access to the water, with the objectives of maximizing public access in a safe and welcoming environment with supporting

facilities, in a manner that is respectful to the local community, and to create a continuous / connected series of waterfront parks, trails and shoreline access opportunities.

While further study is necessary, municipal road allowances can provide additional public access to lakes, which can be solely designated for swimming or beach use. Exhibit 11 identifies potential sites where road allowances are adjacent to lakes where swimming and non-motorized boat launches could be developed. Repairs, upgrades, and better promotion of the boat launches will also be key strategies for improving access to water for residents as well as attracting more tourism to the Township.

Recommendations: Boat Launches and Water Access

- 31.** Continue to operate and maintain the existing boat launches for community use and continue to monitor the quality and condition of the boats launches for public safety.
- 32.** Develop a By-law and/or policies for water access locations (i.e. boat launches and swimming areas) that establish regulations/terms of use for these facilities including maintenance and operational requirements. Provide clear signage at the boat launches and swimming areas indicating the permitted uses as well as directions and rules for vehicle parking.
- 33.** To resolve on-street parking and pedestrian safety issues on Miles of Memories Road leading up to the Belmont Lake Boat Launch, explore partnership opportunities with private landowners to provide off-street parking.
- 34.** Explore opportunities for additional water access points through improvements to municipally owned lands (i.e.

municipal road allowances). Sites providing dedicated water access for swimming and/or non-motorized boat launches in the southern portion of the Township (i.e. Round Lake, Belmont Lake, Crowe Lake) should be prioritized in order to improve the geographic distribution in the Township, and to resolve conflicts between swimmers and boaters around the boat launches.

35. Work with Peterborough Tourism as well as any local or Provincial boating and fishing organizations to enhance awareness and promotion of the boat launches and the boating and angling opportunities in the Township. This should include promotion of the respective terms of use for these facilities, hours of operation, and available amenities at each location and other advisories as relevant, including public safety information. This can be implemented through an update to the existing community guide and/or the development of dedicated brochures and can as well as through Township, County and other organizational websites, as well as through enhanced wayfinding and signage along major roads and thoroughfares.

7.6 Additional Outdoor Facilities

Outcomes from the public consultation process identified that of those respondents who consider that additional outdoor facilities are required (n=143), a splash pad (38%), a skatepark (16%), and an outdoor pool were suggested by participants. Due to the proximity of HBM to splash pads in Norwood (10 minute drive time) and Marmora (13 minute drive time) as well as skate parks in Norwood (10 minute drive time) and Madoc (30 minute drive time) it is not

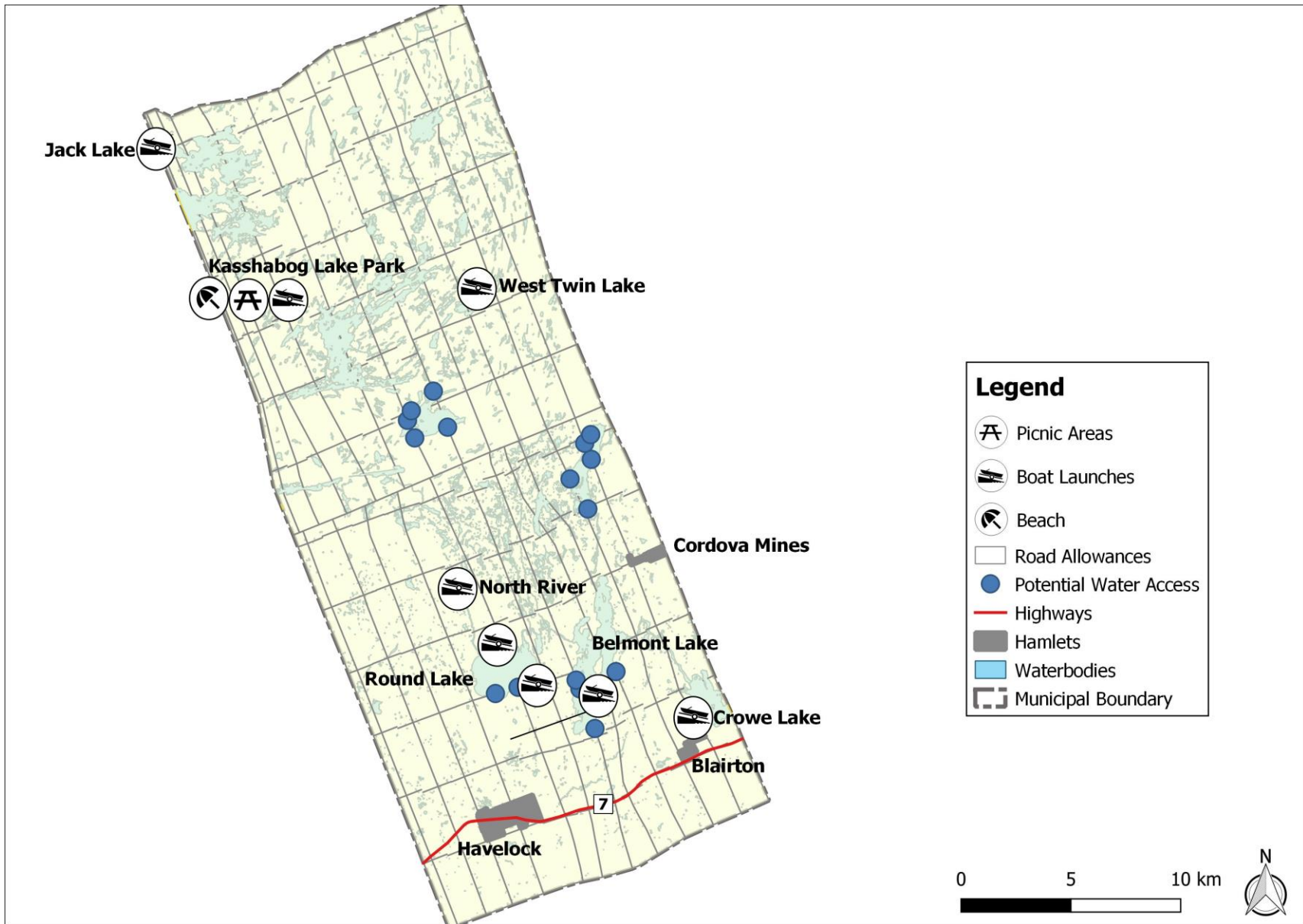
recommended that the Township invest in these permanent facilities.

To improve access to recreational opportunities for youth the Township can assess the feasibility of seasonal/temporary skateparks in outdoor ice rinks during the summer months, which can potentially be developed through community fundraising initiatives. As part of the HBM Community Centre Design Study (see Section 6.1) the Township should assess the feasibility of developing a pump track at the HBM Community Centre site. Regional analysis indicates the nearest pump track is in the City of Peterborough; a 45-minute drive time. The addition of a pump track aligns well with the vision and objectives of this plan by increasing recreational opportunities for youth while providing a unique regional facility that can serve to attract more visitors and families to the area.



Stouffville Pump Track

Exhibit 11: Municipal Road Allowance Potential Swimming and Non-Motorized Boat Launch Sites



7.7 Parks and Playgrounds

7.7.1 Parkland Supply and Hierarchy

HBM is home to 6 parks totaling 40.5 hectares. 4 of the parks are in the Village of Havelock, 1 in the Hamlet of Cordova Mines and 1 rural park located on Kasshabog Lake, which is on land leased from the Ontario Ministry of Natural Resources (MNR).

3 of the parks are under 1 ha in size with Millennium Park accounting for 57% of total parkland supplied by the Township while Rotary Park accounts for 32%. Larger park parcels such as these generally enable greater opportunities for co-location of park amenities as well as the provision of adequate space for gathering, special events and celebrations. It should be noted that the uses for Millennium Park may be limited due to its narrow width and location along the side of Highway 7. At the same time, location of the park along the highway can also provide for opportunities to attract travelers to the Township.

The Township's Official Plan does not classify parks into a parkland hierarchy. For the purposes of this Master Plan municipal parkland has been classified based on form, function and level of service, as proposed below, and summarized in Exhibit 12.

Township Parks, Community Parks, Natural Areas and Waterfront Parks have been identified in the Township. While there are currently no neighbourhood parks or parkettes in the Township, they have been included in the parkland hierarchy to provide a definition should the Township choose to provide parks of this type in the future.

The Parkland Hierarchy guides the types of uses and amenities that should be considered in new parkland development or revitalization of existing parkland. For parks located along tourist routes, such as Millennium Park, the Township should ensure highly visible and up to date wayfinding and signage is in place to guide visitors to the recreation opportunities throughout the Township, as well as the other amenities and services offered such as restaurants, shops, and events.



Rotary Park

Exhibit 12: Parkland Hierarchy System

Classification	Purpose/ Function	Service Area	Optimal Size	Optimal Location	Uses / Amenities (Examples of potential uses, not necessarily indicative of current municipal assets)
Township Parks <i>Includes:</i> George Street Park, Rotary Park, Millennium Park	-Active / Passive Recreation -Major sport facilities, Social/cultural activities, events -Multi-purpose Functions	Serves Township-wide function. May also have regional destination service level.	Large and spacious (min. 3ha/varies)	Accessible for entire municipality Connections with open spaces and trails Frontage on Arterial Roads	Events, picnic shelters, sport fields, sport courts, play structures, open space, pathways/trail linkages, skate park, splash pad, dog park, washroom,
Community Parks <i>Includes:</i> Concession Street Park, Cordova Mines Park, Millennium Park	-Active / Passive Recreation -Community focal points	Serves local community / surrounding area.	1 to 3 ha	Distributed throughout Township. May be co-located with recreation facilities and/or adjacent to secondary schools. Highly visible with frontage on major roads.	Sports fields, play structures, open space, pathways/trail linkages, community gardens, bike racks, etc
Neighbourhood Parks	-Active/Passive Recreation -Neighbourhood focal points	Local neighbourhood, 400m to 800m (5 - 10-minute walk).	0.5 to 1 ha	Centrally located within neighbourhood service area	Informal sports field(s), play structures, open space, pathways, etc
Parkettes	-Active/Passive Recreation -Small localized park.	Specific residential area	Less than 0.5 ha	Centrally located within service areas. (2 to 5 minutes walking distance / 200 to 450 metres).	Play structures, public art or historical display, shade structures, pathways, sitting/rest areas.
Natural Areas <i>Includes:</i> Mathison Property	-Protected natural features, areas, linkages	Varies	Feature size and buffers.	Valleys lands, shoreline lands,	Passive open space, trails, interpretive signage, benches, conservation etc.
Waterfront Park <i>Includes:</i> Kasshabog Lake	-Passive Recreation	Varies	Varies	Frontage on lakes or rivers. Can be good location for siting community or Township Parks.	Beaches, docking/launching facilities, swimming areas, fishing, waterfront trails, etc.

7.7.2 Parkland Service Level

Existing Standard of Parkland Provision

Parkland inventory in HBM represents an existing service level of 8.9 hectares per 1,000 residents based on the Township’s 2016 census population of approximately 4,530. In the Havelock Urban Area the Township’s *Official Plan* sets a standard of provision for parkland of 1 hectare per 1,000 people. The current standard is 32 ha per 1,000 people in the Havelock Urban Area. This high standard is primarily due to the large size of Millennium and Rotary Park.

Projected Needs

Service levels observed in comparable communities typically are in the range of 2.5 to 4.0 hectares of parkland (includes both active and passive lands) per 1,000 population. The more rural communities traditionally have lower standards of parkland provision given there is typically greater access to open space by residents.

Based on estimated population projections the standard of parkland provision in 2031 will be 7.1 ha per 1,000 population. No additional parkland will be needed over the planning period to maintain the already above average parkland provision standard in HBM. However, the Township should still consider opportunities to acquire parkland that provides trail connectivity or public access to water as per the policies in the *Official Plan*.

Results from public engagements indicated that overall, the parks in HBM can be enhanced with additional features to make them more attractive destinations for residents, as many residents travel outside of HBM to access parks with more features, such as splash pads and skateparks.

Exhibit 13: Existing Parkland Supply

Park Name	Size (ha)
George Street Park	3
Concession Street Park	0.79
Millennium Park	22.1
Rotary Park	12.1
Cordova Mines Park	0.5
Kasshabog Lake Park	2
Total (ha)	40.49
Hectares per 1,000 Population	8.9 ha per 1,000 Population

7.7.3 Achieving Appropriate Levels of Parkland Service

The Township’s primary mechanism for acquiring new parkland is through the land dedication or cash-in-lieu of parkland requirements of the Ontario Planning Act to facilitate the provision of new parks within new developments, or in areas of intensification and redevelopment. The Planning Act enables municipalities to require the conveyance of land for parks or other public recreational purposes as a requirement of land division or development.

As an alternative, the Act also sets out that municipalities may require the payment of cash-in-lieu of parkland that is otherwise required to be dedicated. For example, the cash-in-lieu of parkland dedication can be used when the parcel for parkland offered by the developer is too small to develop recreational facilities of any significance on the site.

As stated in the HBM Official Plan, due to the abundance of recreational facilities to serve the permanent population, urban-type park and open space standards are not applicable to the

Township as a whole. However, the Township will consider feasible opportunities for acquiring / accessing parkland for public use, on its own or in partnership with other agencies, community associations, lake associations, and trail clubs. The following types of parkland will be given priority:

- Beaches and other shoreline sites;
- Special natural, cultural, or scenic features;
- Lands that would facilitate recreational trail connections; and/or
- Lands that would meet demonstrated community recreation needs in the Hamlet Areas.

The Official Plan identifies the following conditions in relation to the acquisition of parkland:

- a) As a condition of approval of a plan of subdivision, a plan of condominium, a consent, or a site plan and agreement that the applicant convey 5% of the subject lands for park purposes, unless the application is for commercial or industrial development in which case the applicant will be required to convey 2% of the subject lands.
- b) In the Havelock Urban Area the acquisition of lands for parks will include the 5% lands dedicated under Section 51.1(1) of the Planning Act and by direct purchase, which may include the 5% funds collected as a condition of consents granted under Section 2.2.2 of the Official Plan.
- c) Where residential development is proposed in the Shoreline Designation that abuts a body of water, the land conveyed

pursuant to Section 41 of the Planning Act must consider providing the public with access to the body of water.

The average greenfield residential density for the Havelock Urban Area set out by the Official Plan is 35 person/hectare. In addition, greenfield densities are set out for different types of residential development as follows:

Residential Development	Density
Single Detached	12 dwellings per gross hectare
Semi-detached	21 dwellings per gross hectare
Row Housing	6-8 dwellings per gross hectare
Walk-up Apartments	45 dwelling units per gross hectare

Strategies for Parkland Acquisition

Lands identified as being suitable for use as municipal parkland are those which are adjacent to established parks, school yards or stormwater management areas; within easy walking distance to residential areas being served; located near multiple residential development; and not susceptible to major flooding, poor drainage or other environmental conditions which would interfere with their use for public recreation.

Non-dedication means for acquiring parkland can include:

- Land purchase, lease, exchange, donation, or easements;
- Reclassification of surplus municipally owned lands to parkland; and/or
- Partnerships to provide parkland through community partners including conservation authorities, land trusts, etc.

Parkland acquisition should be considered not only in terms of the quantity, but also the quality of acquired municipal land. Parkland acquisitions in future developments should be considered based on their connectivity to the existing trails system, and contribution to expanding the Township’s trails. It should also be of sufficient size and configuration to allow for the development of a variety of active and passive amenities. Street frontage should also be a key consideration as residents feel safer and are more likely to use the park if it is open and highly visible from the street.

7.7.4 Parkland Design

While each municipality sets its own goals and priorities in the development of its parkland system, common trends that can have an impact on the development / redevelopment of parks, trails, and other outdoor facilities include demographic changes (e.g. aging communities and rising senior needs for passive pursuits), participation trends in traditional field sports, active transportation and active living, and linking recreation and leisure services to resident’s quality of life.

The Township should aim to incorporate key design trends and best practices into the design and/or redesign of parks in the future. These include:

Inclusion and Accessibility

Accessibility requirements under the Design of Public Spaces Standard of the *Accessibility for Ontarians with Disabilities Act* (AODA) apply to new construction and the redevelopment of elements in public spaces, including parks, trails, and other public amenities. Design Standards for Public Spaces encompasses recreational trails, outdoor public use eating areas, outdoor play

spaces, exterior paths of travel (e.g. sidewalks), accessible parking, and maintenance, among others.

Ensuring that all park amenities, including play facilities, are welcoming and easily navigable for all ages and abilities is an important consideration. It is important to consider not only mobility devices, but those with cognitive and other issues (i.e. autism, sensory disorders, visual and hearing impairments, etc.). Many park designers are striving to include all types of ages and abilities within the same play / park space by designing amenities that can be used in a multitude of ways.

Current common practice is to engage the community throughout the park design and development stage.

Nature based play

Natural play elements are increasingly becoming more prominent in playground planning. Many benefits of connecting children with nature have been documented, including that a child’s social, psychological, academic, and physical health is positively affected when they have frequent contact with nature. Mixing elements of the natural environment with the built environment only enhances the play experience and often see the highest use. One of the main things that natural play environments combat is static play elements or park designs that children may get bored with quickly. Incorporating natural elements with play places supports higher levels of play through repeated use and can help to encourage children to get outside and explore.

Outdoor fitness equipment

There is a trend in many communities to design parks and their amenities that appeal to older adults. The outdoor gym trend is one of these amenities, often including various mechanical devices

ranging from simple sit-up stations to rowing machines, elliptical trainers, and leg presses. Signs indicate that the devices are intended for people aged 12 and older, however, in public parks there is no control over the age or skill level of users, and there is no supervision. The equipment does have moving parts and is subject to often harsh winter conditions. Therefore, safety is often a consideration for municipalities, however the benefits to residents often outweigh these concerns.

Maintenance and Sustainability

Many municipalities are facing strained budgets when it comes to the maintenance and operation of public spaces, as new parks and facilities are acquired through the development process. In order to reduce the maintenance and operational requirements for parkland and park amenities, park development and renewal in the future municipal governments are now contemplating sustainability practices, specifically related to:

- Designs that encourage sustainable maintenance practices; (e.g. xeriscapes, naturalized landscapes, etc.);
- Incorporating native, drought-resistant vegetation features (to reduce watering requirements); and
- Utilizing durable materials and infrastructure (i.e. furniture, play equipment, etc.).

Recommendations: Parks

36. Adopt a Parkland Classification System, per this plan, as the Township’s planning policy direction, organizing hierarchy and approach for acquiring, designing, developing, and programming parkland in the future.

37. Maintain the current parkland standard of 1.0 hectare per 1,000 people in the Havelock Urban Area.

38. Maintain the existing parkland supply as outdoor recreation hubs in the Township.

39. As per the policies of the *Official Plan*, where feasible seek to acquire additional parkland with water access to provide additional public swimming/beach areas, and assess the feasibility of developing existing Township-owned shorelines sites and unopened road allowances into a swimming/beach areas.

40. Develop a parks by-law that clarifies expectations for shared public use and enjoyment of the parks. This should include rules that establish:

- Access to Parks (i.e. opening hours, areas of restricted access, parking);
- Activities requiring a permit (i.e. fires, events etc.);
- Activities subject to rules (i.e. cooking, waste disposal, bicycles, dogs, etc.);
- Prohibited activities;
- Responsibilities and powers of the administrator of the bylaw;
- Enforcement of the bylaw (i.e. Process and penalties for contravention of the bylaw).

41. As part of future park design, development and renewal projects, facilitate community participation by obtaining public input during the planning and design process, fostering partnerships and joint ventures in park development/renewal, and promoting awareness of park projects and initiatives through effective public

communications. Ensure that new or redeveloped parks are designed with the user's comfort, safety and accessibility in mind, through the use of CPTED (Crime Prevention Through Environmental Design) (or similar) principles as well as adhering to AODA Design Standards.

- 42.** When designing new parks and/or revitalizing existing parks, assess the feasibility of installing outdoor fitness equipment to meet the community need for fitness infrastructure. Also consider the addition of a dog park, community gardens, and alternative or naturalized play elements in underutilized spaces or through replacement of conventional playground equipment.
- 43.** Ensure that parks along tourist routes have highly visible and up to date wayfinding information and signage directing visitors to recreation, shopping, and eating opportunities. These parks should be prioritized for the location of unique park and beautification features such as naturalized play elements and gardens.
- 44.** Continue to encourage property owners to undertake beautification enhancements through funding provided in the 2016 Village of Havelock Community Improvement Plan (CIP) (i.e. awnings, planters, signage). As outlined in the CIP, the Township should also assess the feasibility of undertaking streetscaping and landscaping improvements along key streets and sidewalks to enhance beautification throughout the Township. As part of existing park revitalization or future park development consider the addition of planters and/or gardens.

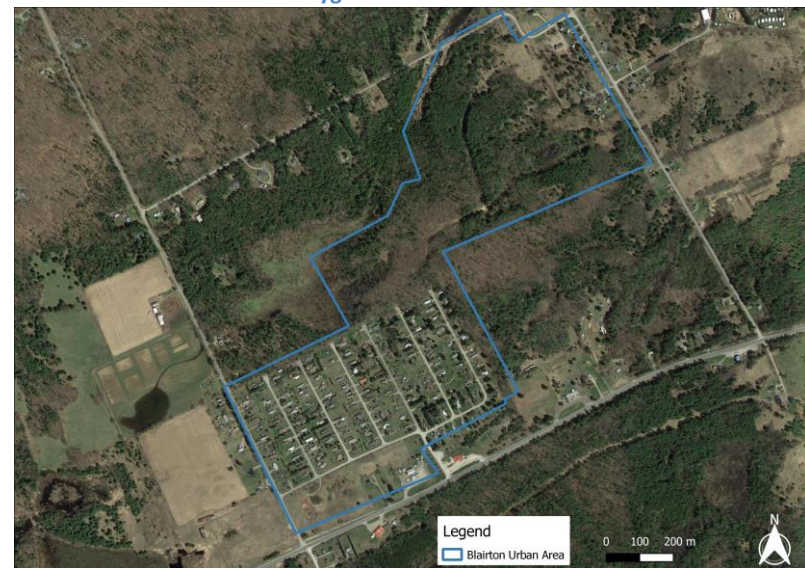
7.7.5 Playgrounds and Water Play

There are 3 municipally owned playgrounds and 1 school board-owned playground in the Township for a total of 4, 3 of which are in the Havelock Urban Area and 1 in Cordova Mines.

An industry standard for target service levels for playgrounds is typically one playground within 800 metres (10-minute walk) of major residential areas without major barriers impeding access.

The below maps indicate that the majority of the Havelock Urban Area is well serviced apart from a small cluster of homes along the highway to the east. Cordova Mines is fully serviced by the playground behind the Recreation Hall, whereas a service gap is evident in Blairton Hamlet.

Exhibit 14: Blairton Hamlet Playground Service Level



In regard to playground equipment, results of public engagements indicated that general maintenance is required, which is reinforced by the results of playground inspections conducted by a consulting firm in 2019 that identify a range of recommended improvements to the playgrounds (summarized in the Interim Report). Updating playground equipment to be accessible and to accommodate a wider age range of children was also important for some participants.

Recommendations: Playgrounds and Water Play

- 45. Adopt a service-level target of 1 playground location accessible within a 400m to 800m walking distance of residential dwellings in new residential development areas, to ensure convenient access for residents and households with children.
- 46. In the medium term, assess the feasibility of developing (1) new playground structure in Blairton Hamlet to address the service gap.
- 47. Maintain the existing play equipment in good condition for continued use by the community, undertaking improvements and repairs according to the observations and recommendations outlined in the 2019 Playground Inspection Reports.
- 48. Review and consider trends and innovations in playground design and development, with potential for alternatives to traditional playground structures (i.e. naturalized playgrounds, etc) during revitalization of existing playgrounds or development of new ones. This may help to reduce maintenance requirements.
- 49. The Township should select an appropriate park location for a water play amenity and conduct design, planning and construction of a preferred splashpad, spraypad or other water play installation. The choice of location, design and features should be the subject of consultation with residents of the Township.

Exhibit 15: Cordova Mines Playground Service Level

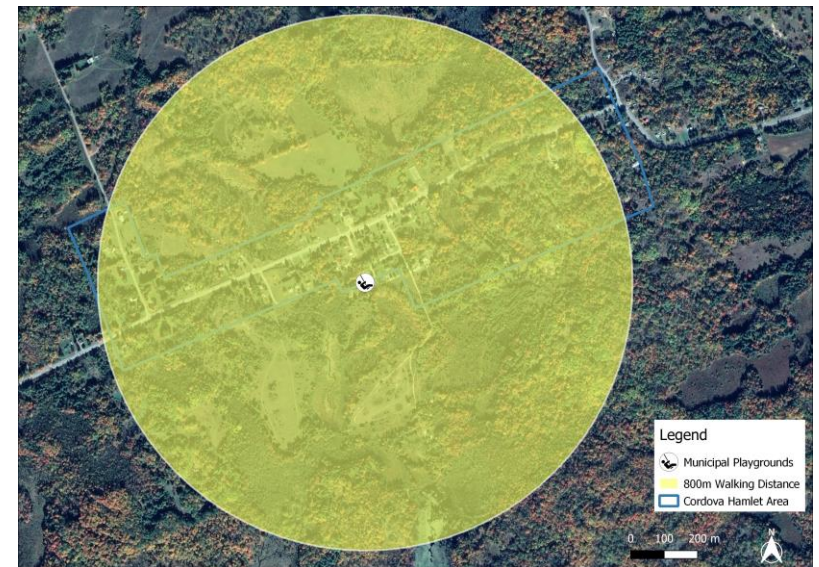
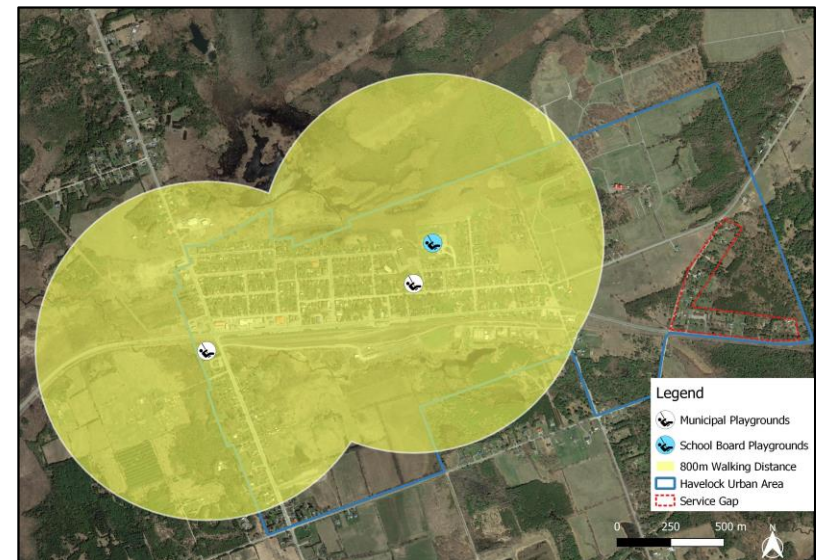


Exhibit 16: Havelock Urban Area Playground Service Level



7.8 Trail Network

There are approximately 127 km of trails in Havelock-Belmont-Methuen. Municipally owned trails currently consist of the Mathison Property Trails located in the Havelock Urban Area. Supplementing the Township-owned trails are a variety of regional trails including Eastern Ontario Trails Alliance (EOTA), Peterborough County ATV Trails and Ontario Federation of Snowmobile Club trails.

The Mathison Property is a 250-acre natural area of forests and wetlands containing 1.6 km of multi-use trails and 1.1 km of walking only trails, with interpretive signage throughout, as well as a purpose-built tobogganing hill. Results from engagement activities show that the Mathison Property is a key asset in the Township, is well used and has potential to be further developed to improve quality and expand opportunities of recreation. Specific suggestions for the Mathison Property Trails included a trail extension to make them more pedestrian friendly and accessible (i.e. boardwalks) and enabling of other uses through the addition of bike and cross-country skiing trails. Respondents also indicated a need for better signage, and trail markers, as well as trail maps with distances and routes.

Specific comments as it relates to trails in general include:

- Better trail connectivity;
- Better trail promotion; and
- Maintenance on EOTA trails.

Strategies for Trail Land Assembly

Creating a well-connected trail and open space network is important for promoting healthy living, active transportation for short trips and to provide expanded recreational trail opportunities. On and off-road linkages between existing trails and parks can be developed in a variety of ways including on sidewalks, paved road shoulders or paved multi-use pathways. Unopened municipal road allowances are also potential sites for trail linkages and additional trail development. Additionally, undevelopable natural open space areas (e.g. hazard lands, EPAs,) can be accepted through the development process to provide enhanced opportunities for conservation and compatible public access and linkages to parks, trails, and open spaces. This land is not to be accepted as part of the parkland dedication requirements (i.e. no credit is to be applied)

Recommendations: Trails

- 50.** Work with local stakeholders, trail user groups, and the community, to establish and identify required improvements, barrier free access opportunities, and determine opportunities for future connections on the Mathison Property Trails. This can include paving a portion of the trails and conducting an environmental impact study to determine where boardwalks can be developed over the wetlands on the property and where lookout points can be established.
- 51.** Where trails connecting to the Mathison Property cross through privately-owned land, seek landowner agreements to secure access permissions.
- 52.** Enhance awareness of the trails in the Township through increased promotion and signage along major roads and by establishing trailheads with trail maps at primary entry

points to the Mathison Property Trails. Trail brochures and maps can be developed in digital and hardcopy format and can also include information on fishing, hunting, snowmobiling, ATV-ing and boating opportunities in the Township.

- 53.** Work with trail organizations and associations in the Township (i.e. the Havelock and District Snowmobile Club, Havelock ATV Club, Eastern Ontario Trails Alliance), as well as the Crowe Lake Conservation Authority to identify opportunities for trail expansion, enhanced connectivity between trails and parks, and locations for additional trail amenities (i.e. parking, washrooms, signage, accessibility features). The Township should consider the use of unopened road allowances for additional multi-use trail development and/or linkages between trails.

8 Implementation Strategy

This Master Plan is designed to direct municipal decision-making to address priorities for planning and investment in parks and recreation. Recommendations related to the development of new facilities and repurposing of existing ones require detailed consideration of how these required changes will come about – that means further design and concept planning, but also an assessment and technical feasibility of repurposing. All of which will require public review and approval.

The Township will need to further evaluate and investigate the feasibility of implementing individual recommendations/actions through formal study (as may occasionally be required) as well as on an annual basis as part of the municipal planning and budgetary process.

8.1 Reviewing & Updating the Plan

While a range of staff support, and partnerships will be required to implement the recommendations, commitment and administrative oversight from senior management will be critical for effective implementation.

Individual recommendations crosscut a range of municipal divisions including Arena and Parks, Public Works, Planning, and Finance. The development of an Interdepartmental Working Group is

recommended to provide an appropriate mechanism for regularly reviewing and evaluating progress and successful achievement of targets of this Plan and will enable accountability.

Annual progress in the implementation of this Master Plan should be reviewed to determine, and re-adjust as necessary, the timing of recommendations to align with shifts in the municipal planning environment, actual population growth and any changes in facility utilization or provision.

8.2 Detailed Phasing Framework

The following table summarizes the general timeframe and priority level for implementing the recommendations identified in this Plan. Some actions commence with due diligence (as in the case of facilities) moving through to full implementation. Other recommendations are immediate requirements – this is particularly true of those policy and administration related requirements which set the tone for future recreation planning priorities.

Recommendations related to general maintenance, program, service and policy-based enhancements as well as performance monitoring can be expected to occur on an ongoing basis and/or over time based on municipal capacity and resources, as indicated in the framework presented on the following pages.

8.2.1 Ongoing Recommendations over the Master Plan Period (2020 – 2030)

Rec. #	Recommendation	Priority
4	Continue to maintain a Community Development Model for the municipal delivery of parks and recreation, where the Township supports the volunteer and community organizations that have historically served the recreation programming needs of the community through the provision and maintenance of recreation facilities.	High
5	Work with the community groups and local partners in the Township to strengthen existing programming and expand the suite of traditional and non-traditional programs offered through new or expanded partnerships with a focus on providing fitness programming and ensuring programming for all age groups but with a special focus on youth and seniors. Seek additional partners to offer programming in underutilized spaces such as the community halls and the basement of the community centre. The Township should work with community partners and/or private fitness instructors to run a pilot fitness course in a community hall or in the HBM Community Centre to determine demand for a reoccurring program in the Township.	High
6	<p>Promote the development of more special events by working with local and regional event organizers to create more culturally themed events including live music, seasonal festivals, and arts and crafts fairs.</p> <p>Continue to support existing event organizers and community groups in the development and delivery of special events, enhancing support through better promotion of events and developing strategies to attract and retain more volunteers. This can include advertising the need for volunteers through signage, websites, and social media, working with the local school board to involve youth in volunteering, and recognizing the activities and accomplishments of existing volunteers.</p>	High
7	<p>Work with local community and user groups to better promote their offered programs and activities through signage and increased website and social media promotion. Consider the development of an improved community service directory that provides more detailed information on the Township website and in print form to provide the community with the necessary information as it relates to available programs, services and businesses within the Township. This could also take the form of a regular e-newsletter.</p> <p>Working with the cottage and lake associations, communicate community events and programs to seasonal residents to improve support and attendance and participation at special events or other community activities.</p>	High

Rec. #	Recommendation	Priority
8	Proactively review best practice in the provision of recreation and wellness with consideration for physical distancing and other COVID-19 related measures, as relevant over time.	High
9	Continue to work with community, corporate, and local business sponsors to enhance service levels and effectively leverage public funds (e.g. facility naming / sponsorship, operation of spaces, program delivery, etc.).	High
10	Consult with the community and user group partners on a regular basis related to changing preferences, demand for activities, facility needs, and required improvements to the Township’s recreation service delivery model. Progressively address methods to improve the delivery of services over time and look for opportunities to fill gaps in services.	High
12	Track the utilization and participation of Township-owned assets as well as those owned by partner organizations (e.g. the local school boards). The receipt of program registrations of user groups that use Township facilities should be made a condition of rental.	High
14	Maintain the HBM Community Centre in good condition as the Township’s primary recreation service centre and community hub, investing in improved accessibility and necessary building improvements informed by investment priorities identified in the 2016 Asset Management Plan and 2018 Building Condition Assessment, including undertaking roofing repairs identified for immediate attention and renovation of the basement multi-purpose room, which should be promoted as an available space for community rentals and recreation and leisure programming.	High
15	Monitor utilization of ice, requiring all user groups to report their membership / participation numbers to the Township on an annual basis. Develop an Ice Allocation Policy through meetings with ice user groups to determine each group’s ice needs and other requirements, to ensure fair allocation of ice to the public and current and future user groups.	High
16	Maintain existing community halls in good condition following recommendations from the 2018 Building Condition Assessments and 2016 Asset Management Plan and best practice in the provision of accessibility. Contingent on the expansion of the HBM Community Centre, consider the repurposing, leasing, or disposition of Town Hall. Monitor utilization and demand of the community halls as per Recommendation 11 above to maximize community use and identify additional cost recovery opportunities.	High

Rec. #	Recommendation	Priority
17	Promote spaces within community halls as available recreation and leisure program space, seeking community or institutional partners for additional program delivery.	Medium
18	Work with local and regional event organizers to hold more community and culturally themed events in the community halls and promote the availability of Town Hall and Stone Hall as live music venues.	Medium
19	Following recommendations in the 2018 Building Condition Assessments and 2016 Asset Management Plan invest in necessary repairs and upgrades to the libraries, following best practice in accessibility.	High
20	Seek opportunities through community and/or institutional partners (i.e. educational institutions, arts and crafts groups) to incorporate emerging trends in library service, including offering online courses, maker spaces, additional programming and creative activities for all ages (i.e. early literacy, more book clubs, workshops, story times, art courses).	High
23	Continue to monitor utilization and demand of the ball diamond by closely tracking ball diamond bookings. Hold annual user group meeting to determine each group's needs and/or other requirements and require user groups to report their membership/participation numbers to continue to plan effectively for ball diamond provision.	High
25	Continue to maintain the soccer field for community use, undertaking regular maintenance and necessary repairs.	High
27	Monitor utilization and demand of the soccer field by closely tracking soccer field bookings and requiring the soccer user group to report annually on their membership/participation numbers. If demand for soccer increases the Township should consider an additional field in the planning and (re)design of any future parkland acquisition.	High
28	Continue to maintain the Cordova Mines outdoor rink for community use. Seek to improve utilization by installing basketball nets and exploring community partnerships for additional programming in the rink such as shinny and/or ball hockey.	High
31	Continue to operate and maintain the existing boat launches for community use and continue to monitor the quality and condition of the boats launches for public safety.	High

Rec. #	Recommendation	Priority
35	Work with Peterborough Tourism as well as any local or Provincial boating and fishing organizations to enhance awareness and promotion of the boat launches and the boating and angling opportunities in the Township. This should include promotion of the respective terms of use for these facilities, hours of operation, and available amenities at each location and other advisories as relevant, including public safety information. This can be implemented through an update to the existing community guide and/or the development of dedicated brochures and can as well as though Township, County and other organizational websites, as well as through enhanced wayfinding and signage along major roads and thoroughfares.	Medium
37	Maintain the current parkland standard of 1.0 hectare per 1,000 people in the Havelock Urban Area.	High
38	Maintain the existing parkland supply as outdoor recreation hubs in the Township.	High
39	As per the policies of the <i>Official Plan</i> , where feasible seek to acquire additional parkland with water access to provide additional public swimming/beach areas, and assess the feasibility of developing existing Township-owned shorelines sites and unopened road allowances into a swimming/beach areas.	High
41	As part of future park design, development and renewal projects, facilitate community participation by obtaining public input during the planning and design process, fostering partnerships and joint ventures in park development/renewal, and promoting awareness of park projects and initiatives through effective public communications. Ensure that new or redeveloped parks are designed with the user's comfort, safety, and accessibility in mind, using CPTED (Crime Prevention Through Environmental Design) (or similar) principles as well as adhering to AODA Design Standards.	Medium
42	When designing new parks and/or revitalizing existing parks, assess the feasibility of installing outdoor fitness equipment to meet the community need for fitness infrastructure. Also consider the addition of a dog park, community gardens, and alternative or naturalized play elements in underutilized spaces or through replacement of conventional playground equipment.	Medium

Rec. #	Recommendation	Priority
44	Continue to encourage property owners to undertake beautification enhancements through funding provided in the 2016 Village of Havelock Community Improvement Plan (CIP) (i.e. awnings, planters, signage). As outlined in the CIP, the Township should also assess the feasibility of undertaking streetscaping and landscaping improvements along key streets and sidewalks to enhance beautification throughout the Township. As part of existing park revitalization or future park development consider the addition of planters and/or gardens.	Medium
47	Maintain the existing play equipment in good condition for continued use by the community, undertaking improvements and repairs according to the observations and recommendations outlined in the 2019 Playground Inspection Reports.	High
48	Review and consider trends and innovations in playground design and development, with potential for alternatives to traditional playground structures (i.e. naturalized playgrounds, etc) during revitalization of existing playgrounds or development of new ones. This may help to reduce maintenance requirements.	Medium
52	Enhance awareness of the trails in the Township through increased promotion and signage along major roads and by establishing trailheads with trail maps at primary entry points to the Mathison Property Trails. Trail brochures and maps can be developed in digital and hardcopy format and can also include information on fishing, hunting, snowmobiling, ATV-ing and boating opportunities in the Township.	High
53	Work with trail organizations and associations in the Township (i.e. the Havelock and District Snowmobile Club, Havelock ATV Club, Eastern Ontario Trails Alliance), as well as the Crowe Lake Conservation Authority to identify opportunities for trail expansion, enhanced connectivity between trails and parks, and locations for additional trail amenities (i.e. parking, washrooms, signage, accessibility features). The Township should consider the use of unopened road allowances for additional multi-use trail development and/or linkages between trails.	High

8.2.2 Short-Term Recommendations (Years 1-3)

Rec. #	Recommendation	Priority
1	Adopt an asset management and standards-based approach to planning for future parks and recreation infrastructure ensuring that future facility renewal and replacement is undertaken with reference to the identified service standards adopted in this plan.	High
2	<p>As part of asset management planning, and in accordance with the principles and community aspirations identified in this Plan, undertake detailed accessibility audits prior to 2025 and estimate required costs associated with AODA compliance for all parks and recreation facilities, as recommended in the 2018 Building Condition Assessments. With respect to trails, trailheads, and other public outdoor spaces, provide a best practice approach to determining the opportunity for accessibility improvements.</p> <p>Establish and communicate a realistic timeframe for AODA-related capital works that reflects undertaking such improvements timed with other planned capital expenditures for facilities.</p>	High
3	<p>Adopt a level of service criteria for the urban and rural areas based on best practice in municipal asset management and a standards-based approach to facility provision including:</p> <ul style="list-style-type: none"> • Maintaining the existing practice of the urban areas servicing the major recreation infrastructure needs of the rural area and aim to facilitate the broadest range of participation in recreation and leisure through investment in co-located and/or multi-use facility options; • The location of any major new recreation facility should be located in the Hamlet Areas where there is proximity to the largest concentration of the permanent population base; • Consider investment in smaller-scale, neighbourhood/community-serving outdoor recreation facilities in rural areas where: <ul style="list-style-type: none"> i. A deficit in the supply of individual assets has been identified; ii. There is significant population in rural areas to sustain the standards of provision presented in this Master Plan; and/or iii. There is community investment and interest in maintaining and developing these assets 	High

Rec. #	Recommendation	Priority
21	Maintain the existing ball diamond in good condition for use by the community, consistent with plans for eventual decommissioning in favour of a new diamond complex at Old Norwood Road	High
22	Assess the feasibility of relocating the existing ball diamond from George Street Park to an alternative location on Township-owned lands (e.g. Old Norwood Road site). This assessment should consider the provision of twin diamonds as well as complementary recreational facilities and amenities.	High
26	Assess the feasibility of installing lighting to extend playtime and improve the standard of provision. Installation of lights would increase the 'effective' supply of soccer fields to 1.5, bringing the service level to 1 field per 90 registered participants, which is within an acceptable range of the target standard of 1 field per 80 registered participants.	High
29	Assess the feasibility of finding a permanent location for the temporary outdoor rink. Potential locations could include replacement of the tennis court in Concession Street Park, or at the Township-owned parcels along County Road 46 north of Highway 7.	High
30	Due to the low usage of the tennis court, the Township should assess the feasibility of repurposing the court as a multi-use sport court to improve the geographic distribution of basketball nets in the Township, as well as provide for a range of new recreation opportunities including pickleball, volleyball, ball hockey, and street soccer. Use as a tennis court can still be retained. Alternatively, the Township can consider replacing the tennis court as a permanent location for the temporary outdoor rink, which can be equipped for use as a multi-sport court or seasonal skate park when the ice is off.	Medium
36	Adopt a Parkland Classification System, per this plan, as the Township's planning policy direction, organizing hierarchy and approach for acquiring, designing, developing and programming parkland in the future.	High

Rec. #	Recommendation	Priority
40	<p>Develop a parks by-law that clarifies expectations for shared public use and enjoyment of the parks. This should include rules that establish:</p> <ul style="list-style-type: none"> • Access to Parks (i.e. opening hours, areas of restricted access, parking); • Activities requiring a permit (i.e. fires, events etc.); • Activities subject to rules (i.e. cooking, waste disposal, bicycles, dogs, etc.); • Prohibited activities; • Responsibilities and powers of the administrator of the By-law; • Enforcement of the bylaw (i.e. Process and penalties for contravention of the bylaw). 	High
45	<p>Adopt a service-level target of 1 playground location accessible within a 400m to 800m walking distance of residential dwellings in new residential development areas, to ensure convenient access for residents and households with children.</p>	Medium
46	<p>In the medium term, assess the feasibility of developing (1) new playground structure in Blairton Hamlet to address the service gap.</p>	Medium
49	<p>The Township should select an appropriate park location for a water play amenity and conduct design, planning and construction of a preferred splashpad, spraypad or other water play installation. The choice of location, design and features should be the subject of consultation with residents of the Township.</p>	High
50	<p>Work with local stakeholders, trail user groups, and the community, to establish and identify required improvements, barrier free access opportunities, and determine opportunities for future connections on the Mathison Property Trails. This can include paving a portion of the trails and conducting an environmental impact study to determine where boardwalks can be developed over the wetlands on the property and where lookout points can be established.</p>	High

8.2.3 Medium-Term Recommendations (Years 4-6)

#	Recommendation	Priority
11	Undertake a comprehensive review of current user fees and pricing schedule as it relates to facility and parks rentals and consider setting hourly rates. This review should include a detailed assessment of current rates in surrounding municipalities and determine appropriate cost recovery ratios for facilities or any future Township delivered programs. The existing Fees for Services and Activities By-law should be adjusted accordingly.	High
13	Contingent on the relocation of the ball diamond, undertake a design study for the HBM Community Centre site. The study should consider a variety of potential uses for the entire property including: <ul style="list-style-type: none"> • Parking lot expansion; • Community centre expansion; • A permanent location for the seasonal outdoor ice rink; • Development of a pump track/BMX Course; 	High
24	Contingent on the relocation of the ball diamond to an alternative location on Township-owned land, the Township should consider funding the development of a small sports complex to provide a hub for recreation in Havelock.	High
32	Develop a by-law and/or policies for water access locations (i.e. boat launches and swimming areas) that establish regulations/terms of use for these facilities including maintenance and operational requirements. Provide clear signage at the boat launches and swimming areas indicating the permitted uses as well as directions and rules for vehicle parking.	Medium
43	Ensure that parks along tourist routes have highly visible and up to date wayfinding information and signage directing visitors to recreation, shopping, and eating opportunities. These parks should be prioritized for the location of unique park and beautification features such naturalized play elements and gardens.	Medium
51	Where trails connecting to the Mathison Property cross through privately-owned land, seek landowner agreements to secure access permissions.	Medium

8.2.4 Long-Term Recommendations (Years 7-10)

#	Recommendation	Priority
33	To resolve on-street parking and pedestrian safety issues on Miles of Memories Road leading up to the Belmont Lake Boat Launch, explore partnership opportunities with private landowners to provide off-street parking.	High
34	Explore opportunities for additional water access points through improvements to municipally owned lands (i.e. municipal road allowances). Sites providing dedicated water access for swimming and/or non-motorized boat launches in the southern portion of the Township (i.e. Round Lake, Belmont Lake, Crowe Lake) should be prioritized in order to improve the geographic distribution in the Township, and to resolve conflicts between swimmers and boaters around the boat launches.	Medium

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Appendix A: Demographic Mapping

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Population Change, 2006-2016

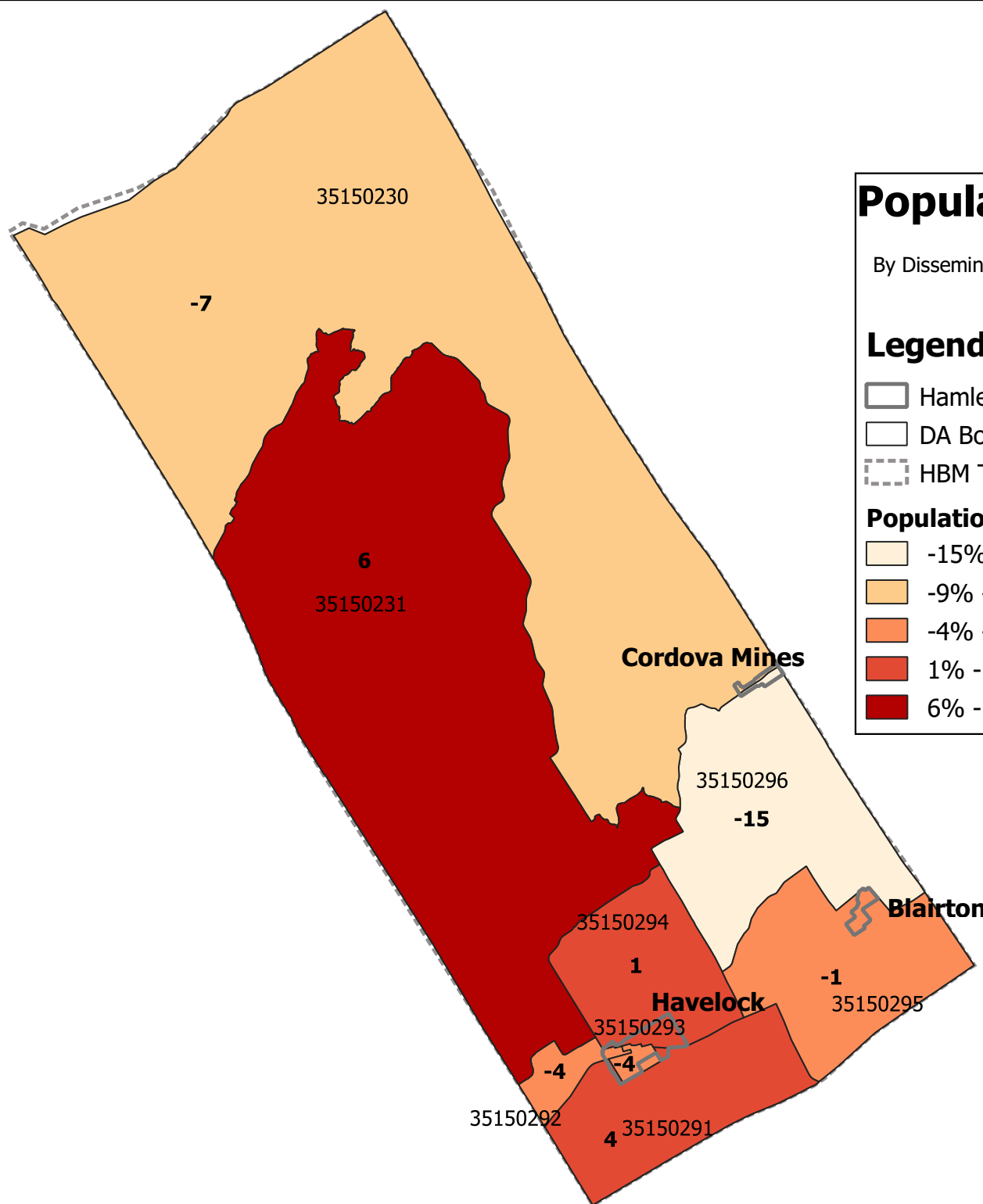
By Dissemination Area (DA)

Legend

- Hamlet Areas
- DA Boundaries
- HBM Township Boundary

Population Change (%)

- 15% - -10%
- 9% - -5%
- 4% - 0%
- 1% - 5%
- 6% - 10%

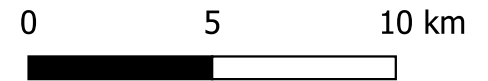


Cordova Mines

Blairton

Havelock

N



Population Change, 2011-2016

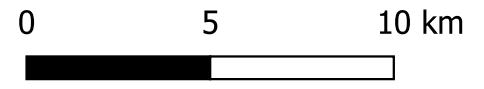
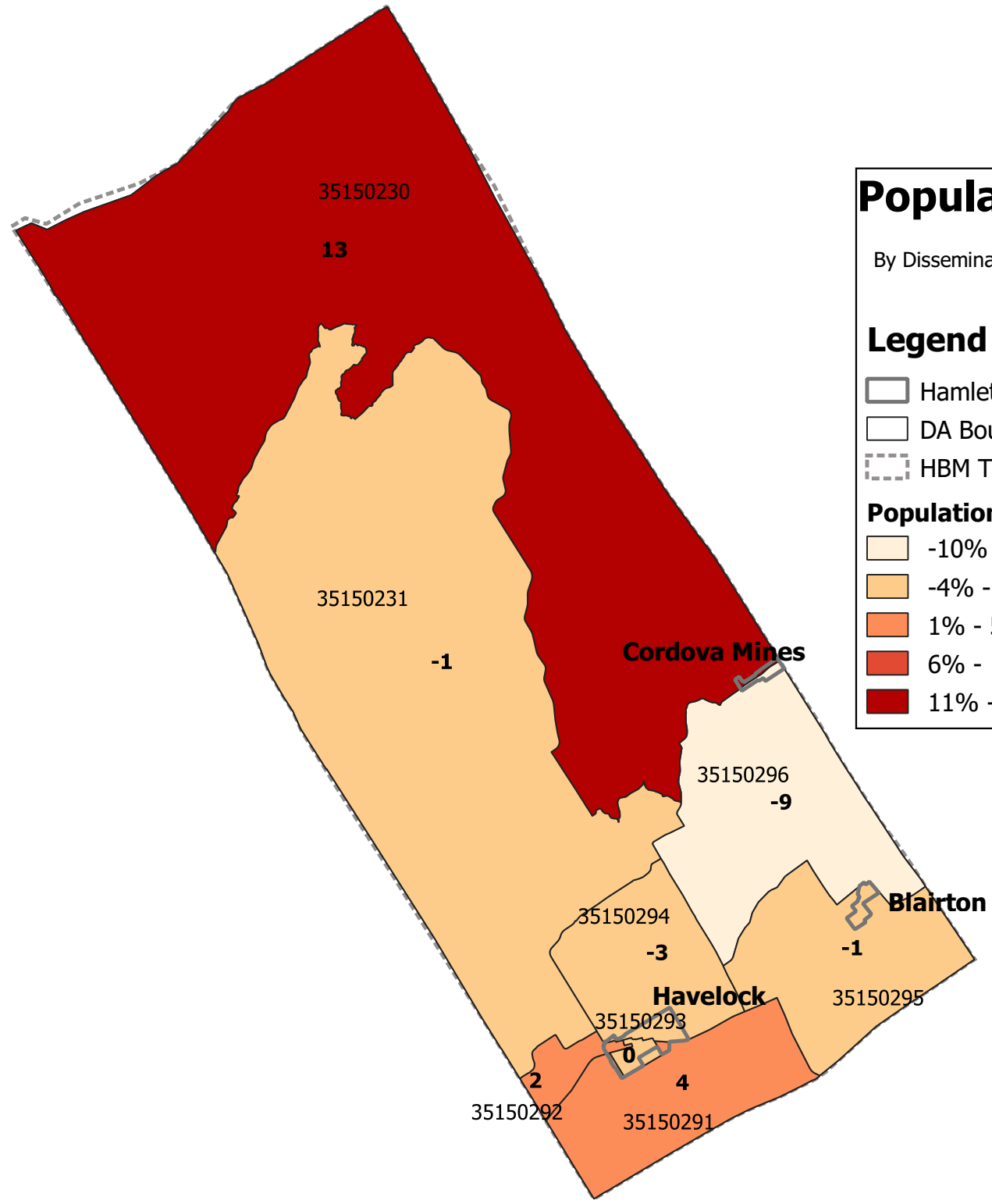
By Dissemination Area (DA)

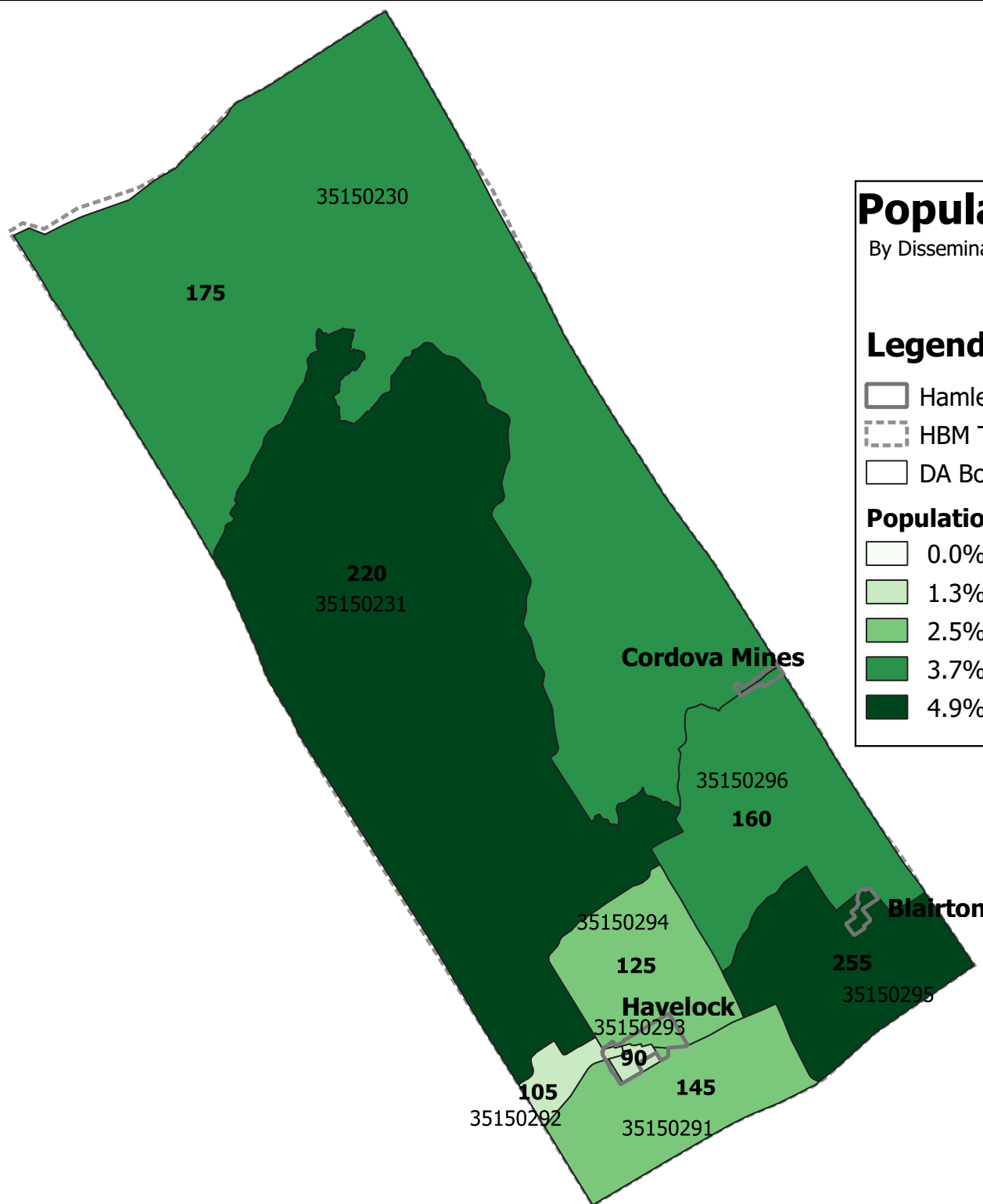
Legend

- Hamlet Areas
- DA Boundaries
- HBM Township Boundary

Population Change

- 10% - -5%
- 4% - 0%
- 1% - 5%
- 6% - 10%
- 11% - 15%













Population Over 65, 2016

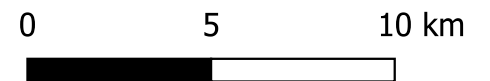
By Dissemination Area (DA)

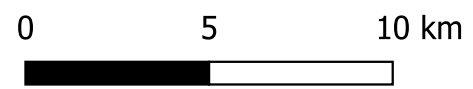
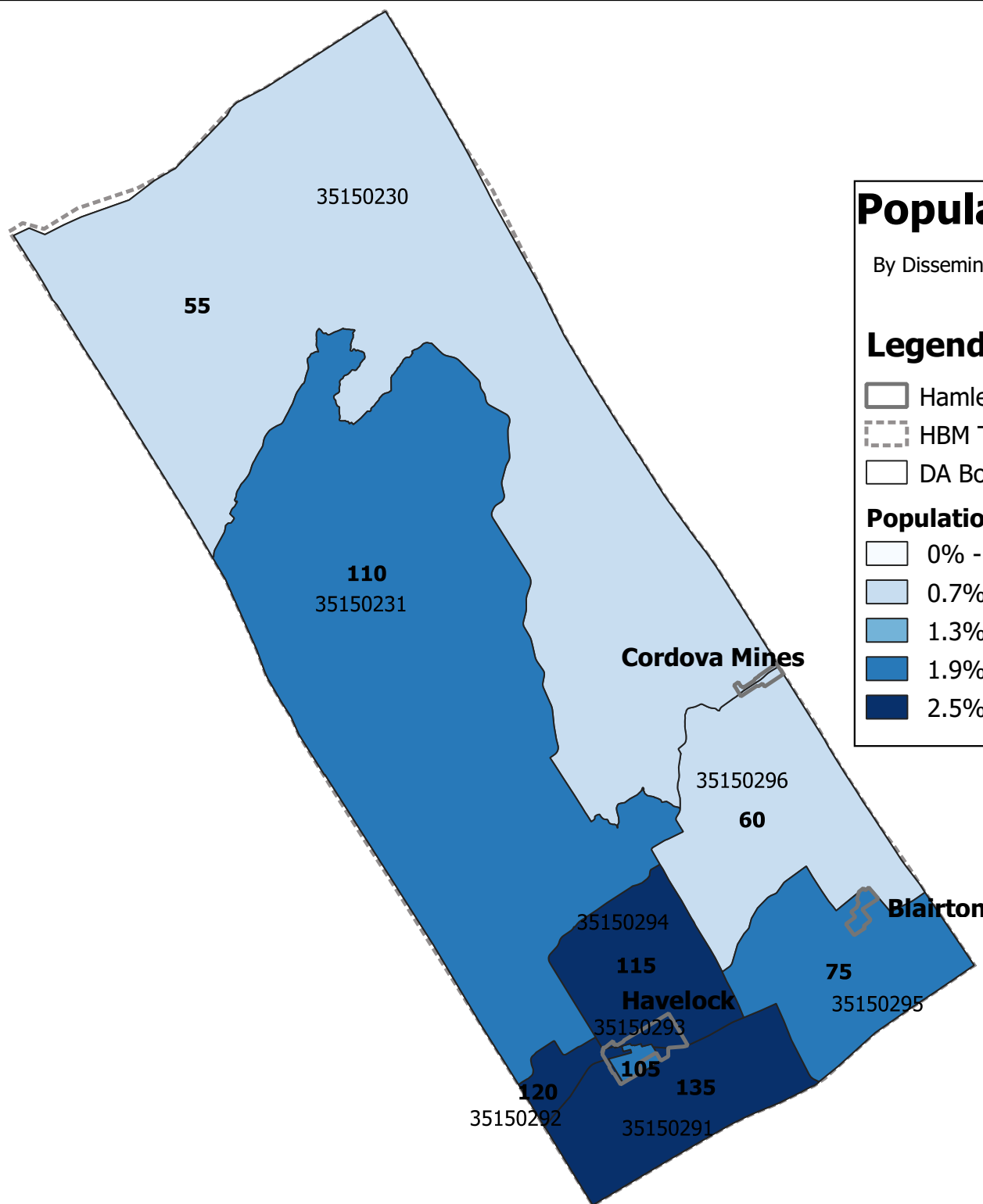
Legend

-  Hamlet Areas
-  HBM Township Boundary
-  DA Boundaries

Population Over 65 (% of Township Population)

-  0.0% - 1.2%
-  1.3% - 2.4%
-  2.5% - 3.6%
-  3.7% - 4.8%
-  4.9% - 6.0%





Low-Income Cutoff (LICO), 2016

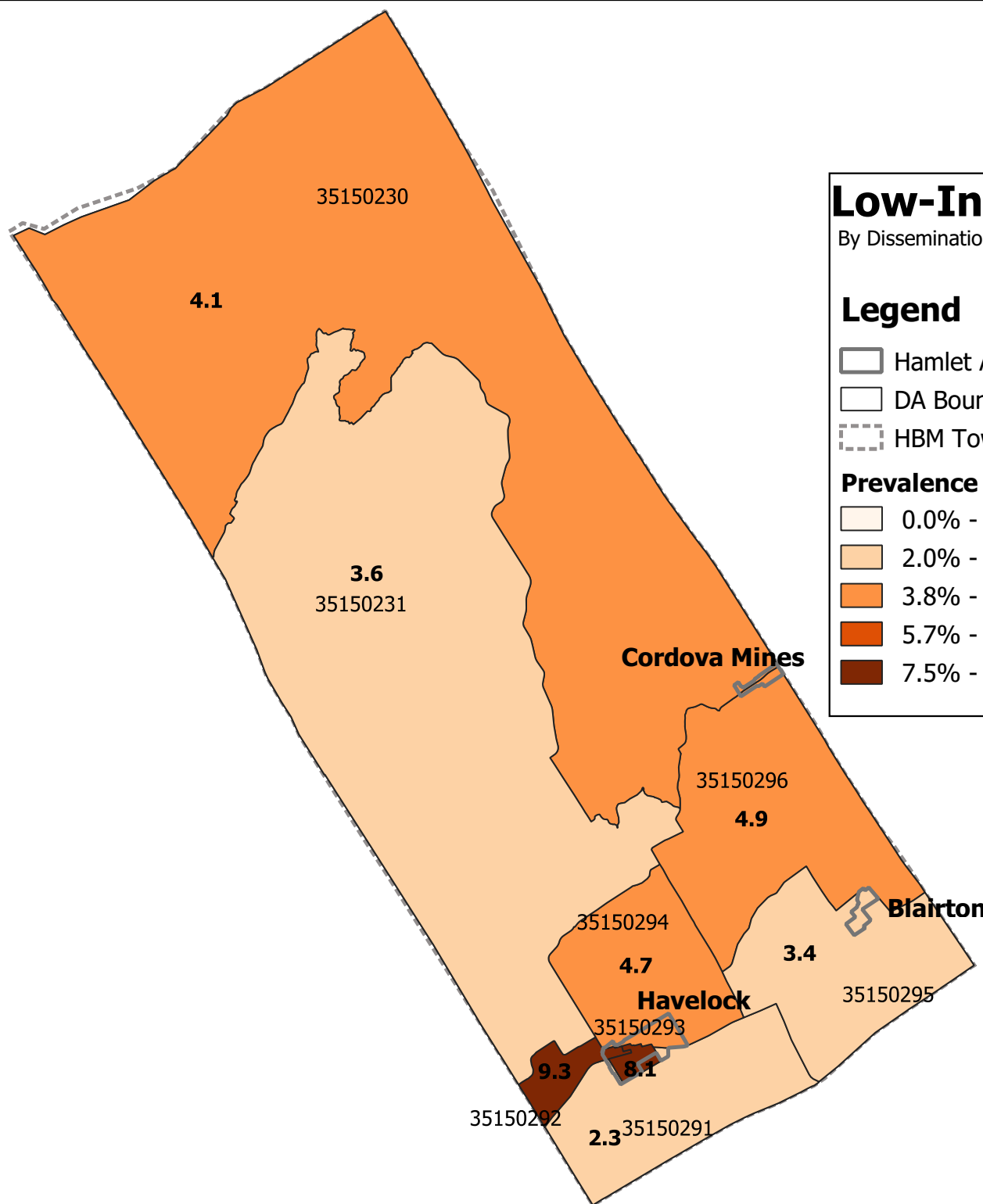
By Dissemination Area (DA)

Legend

- Hamlet Areas
- DA Boundaries
- HBM Township Boundary

Prevalence of Low-Income (%)

- 0.0% - 1.9%
- 2.0% - 3.7%
- 3.8% - 5.6%
- 5.7% - 7.4%
- 7.5% - 9.3%



Cordova Mines

Blairton

Havelock

N



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Appendix B: Inventory of Recreation Assets

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Indoor Facilities

HBM Arena and Lions Banquet Hall

Address:	39 George Street East
Map:	
Ownership:	<ul style="list-style-type: none"> • Township • Banquet hall run by Havelock Lions Club
Size:	31,500 ft ²
User Groups (non-exhaustive):	<ul style="list-style-type: none"> • Public skating • Havelock Minor Hockey Association • Havelock Figure Skating Club • Adult Hockey Teams • Havelock Belmont Public School • Havelock Community Care • Havelock Lions
Types of Events	<ul style="list-style-type: none"> • User group meetings • Bingo • Award nights • Weddings • Seniors exercise classes • Popup Roller Rink
Amenities:	<ul style="list-style-type: none"> • Upstairs licensed banquet hall • Downstairs multi-purpose room • Kitchen • Lobby • Spectator viewing area • 4 large change rooms with showers


Condition & Observations:	<p>Main architectural items in need of repair in next 10 years:</p> <ul style="list-style-type: none"> • Foundation walls • Deteriorated steel deck in basement • Block and metal clad walls • Exterior doors and caulking • Stairway refurbishment • Roof leaks • Scattered interior refurbishment • Plumbing fixtures partial upgrade in near future • HVAC system is in fair to poor condition • Ice rink compressor near future upgrade • Partial upgrade to electrical systems in short term • Lighting fixtures are older (fluorescent) except new LEDs in ice rink <p>Fire alarm panel needs upgrading</p>
Recently Completed Work	<ul style="list-style-type: none"> • Upgrades to entrance hall: painting and wire covering • Newly installed glycol loop

Cordova Mines Recreation Hall and Library


Address:	55 Alfred Street East
Map:	
Ownership:	Township
Size:	3,520 ft ²
User Groups (non-exhaustive):	<ul style="list-style-type: none"> • Belmont Lake Cottagers Association • Cordova Mines Recreation Association
Types of Events	<ul style="list-style-type: none"> • Lake Association meetings • Book clubs • Social events • Yoga
Amenities:	<ul style="list-style-type: none"> • Banquet hall • Meeting space • Kitchen • Free public high speed internet • Playground and park located behind building
Condition & Observations:	<p>Main architectural items in need of repair in next 10 years:</p> <ul style="list-style-type: none"> • Backdoor canopy • Caulking • Exterior doors refurbishment • Flooring in community hall • Millwork upgrade • Scattered interior refurbishment • Pavement, walkway and interlocking stones will need upgrade in long-term • HVAC system is fair to poor condition • Second furnace needs upgrade to propane from oil

	<ul style="list-style-type: none">• Heat recovery ventilators are old• Damaged duct insulation needs repair• Hot water needs replacement• Plumbing fixtures will need upgrading in near future• Partial upgrade to electrical systems will be needed in the long-term• Lighting fixtures are old (fluorescent ballast)• Does not have fire alarm panel of detectors
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HBM Public Library

Address:	13 Quebec Street
Map:	
Ownership:	Township
Size:	6,335 ft ²
User Groups (non-exhaustive):	<ul style="list-style-type: none"> • Book clubs • Hucklebug Daycare
Amenities:	<ul style="list-style-type: none"> • Free public high-speed internet • Daycare in basement • Barrier free washrooms, doors and reception counter • Concrete accessible ramp
Condition & Observations:	<p>Main architectural items in need of repair in next 10 years:</p> <ul style="list-style-type: none"> • Foundation walls • Basement concrete stairs • Caulking • Window lintels • Aluminum windows • Metal exit door • Older flooring • Fire rated walls • Ceilings and doors • Scattered interior refurbishments • Asphalt pavement • Building signage • HVAC system is in fair to poor condition • Hot water heater is in poor condition • Plumbing fixtures need partial upgrading in near future • Partial upgrade to electrical systems in long-term • Lighting fixtures are mainly older (fluorescent) • Accessibility upgrades: washrooms, daycare kitchen countertops

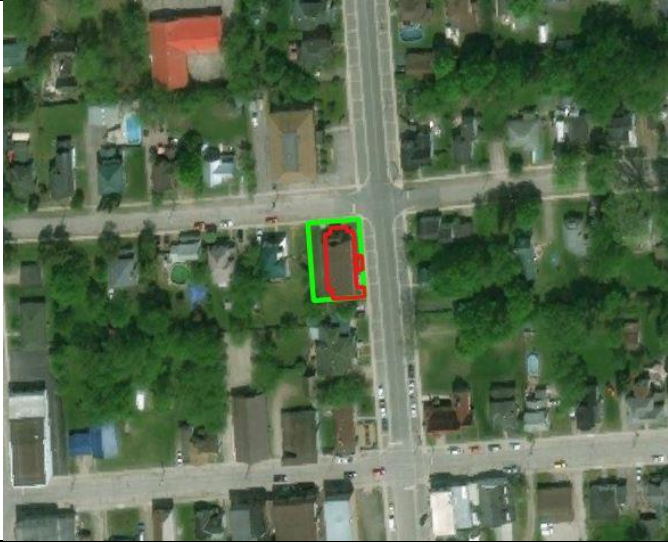
HBM Kasshabog (Kosh) Lake Library

Address:	Peninsula Road
Map:	
Ownership:	Township
Size:	1,320 ft ²
User Groups (non-exhaustive):	<ul style="list-style-type: none"> • Cottagers
Amenities:	<ul style="list-style-type: none"> • Fridge • Washroom (not-barrier free) • Rear barrier free access ramp • Library hall • Storage Room • Parking area
Condition & Observations:	<p>Main architectural items in need of repair in next 10 years:</p> <ul style="list-style-type: none"> • Structural beams • Foundation walls • Entrance door • Aluminum clad walls • Older wood framed windows and flooring • Ceiling • Scattered interior refurbishment • Concrete barrier-free pad • Wood railings • HVAC system is in fair to poor condition • Hot water heater is in poor condition • Plumbing fixtures and water treatment system partial upgrade in near future • Partial upgrade to electrical system in long-term • Lighting fixtures are older (fluorescent) • No fire detectors

Stone Hall

Address:	6713 Highway 7
Map:	
Ownership:	Township
Size:	1,375 ft ²
User Groups (non-exhaustive):	<ul style="list-style-type: none"> • Community Rentals • Havelock and District Snowmobile Club
Types of Events	<ul style="list-style-type: none"> • Fundraisers / Dances • Live Music
Amenities:	<ul style="list-style-type: none"> • Kitchen • Washroom
Condition & Observations:	<ul style="list-style-type: none"> • Located next to municipal garage <p>Main architectural items in need of repair in next 10 years:</p> <ul style="list-style-type: none"> • Stone masonry walls • Main metal roof and windows • Interior door • Carpet Flooring • Scattered interior refurbishment • Barrier-free ramp curb • HVAC system is in fair to poor condition • Partial upgrade to electrical system in long term • Older lighting fixtures (fluorescent) • No fire alarm panel

Townhall


Address:	1 Mathison Street
Map:	
Ownership:	Township
Size:	5,320 ft ²
User Groups (non-exhaustive):	<ul style="list-style-type: none"> • Historical Society • OPP Office • Foodbank • Havelock Community Care • Havelock and District Snowmobile Club • Figure Skating Club
Types of Events	<ul style="list-style-type: none"> • Fundraisers • Arts & Crafts • Live music • Community rentals • Seniors exercise classes
Amenities:	<ul style="list-style-type: none"> • Stage • Banquet hall • Upper seating area • Basement Offices • Washroom (not barrier free) • Kitchen
Condition & Observations:	<p>Main architectural items in need of repair in next 10 years:</p> <ul style="list-style-type: none"> • Stone and brick masonry wall rehabilitation • Windows • Older doors • Flooring • Ceilings • Walls • Stairways • Foundation walls

	<ul style="list-style-type: none">• Scattered interior refurbishment• Accessibility upgrades: washroom, kitchen countertops, west door, parking• Partial upgrade to electrical systems in long term• Light fixtures are old (fluorescent)
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Outdoor Recreation Facilities

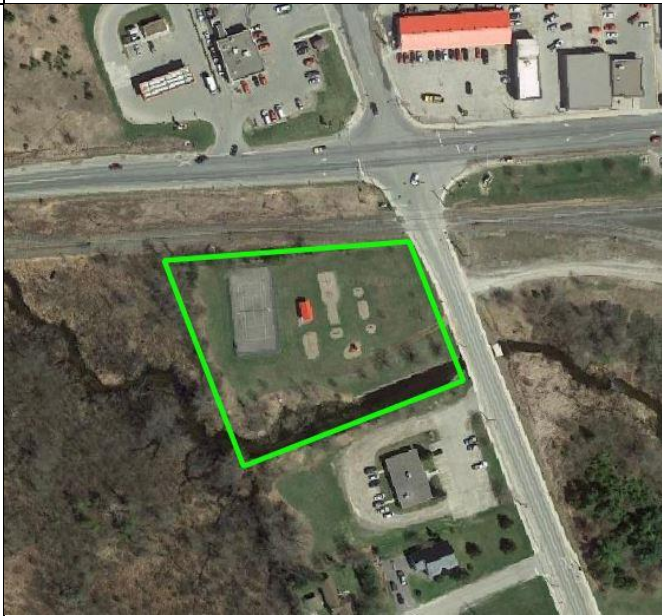
Parks, Open Spaces and Natural Environmental lands

George Street Park

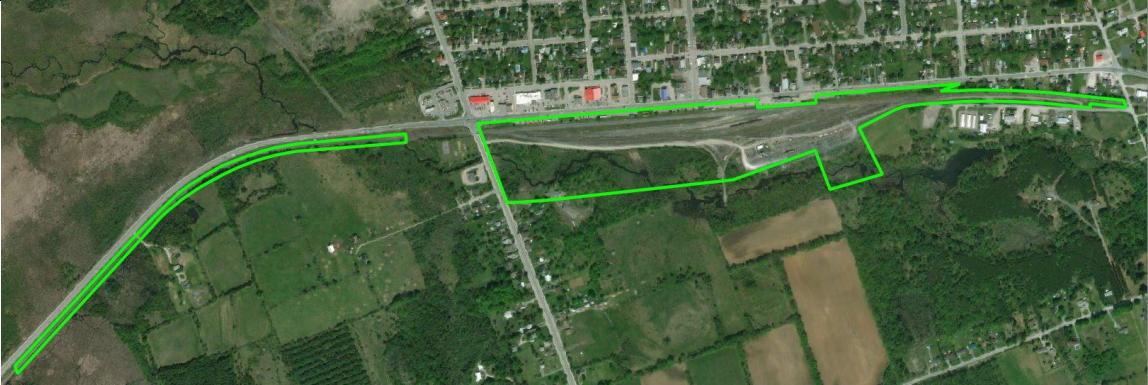
Address:	39 George Street East
Map:	
Ownership:	Township
Size:	0.94 ha
User Groups:	<ul style="list-style-type: none"> • Havelock Express Minor Softball • Adult Mixed Three Pitch League • Havelock Belmont Public School
Amenities:	<ul style="list-style-type: none"> • 1 lit baseball diamond • Fully fenced • Bleachers • Picnic table • Park benches • Shade shelter • 2 swing sets • 1 play structure • 2 slides • 3 climbers • 2 teeter-totters
Condition & Observations:	<ul style="list-style-type: none"> • Good condition • Paint peeling on ball diamond bleachers • Playground in need of some maintenance; otherwise good condition: <ul style="list-style-type: none"> ○ Expansion of protective surfacing zones or relocation of equipment to achieve 1.8m of protective surfacing on all sides of equipment

	<ul style="list-style-type: none">○ Removal of teeter-totters or installation of shock absorbing devices○ Significant wear and tear on standing teeter-totter○ General information signage is incomplete
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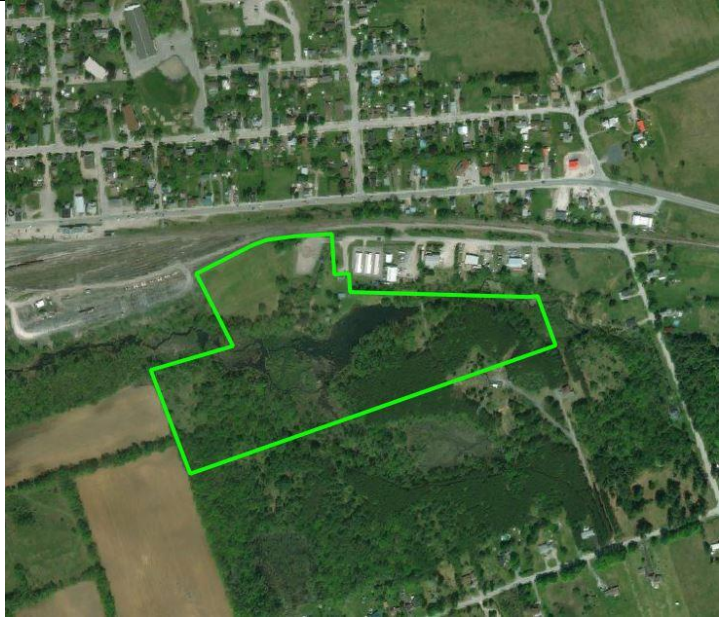
Concession (West End) Park

Address:	77 Concession Street
Map:	
Ownership:	Township
Size:	0.79 ha
Amenities:	<ul style="list-style-type: none"> • Tennis Court • Picnic tables • Park benches • Shade Shelter • 1 slide • 3 spring toys • 2 climbers • 1 standing rocker • 1 swing set
Condition & Observations:	<ul style="list-style-type: none"> • Tennis Court- Few cracks with weeds beginning to emerge. Evidence of past sealing attempts; Otherwise good condition • New picnic shelters as result of grant • Playground in need of some maintenance;; otherwise in good condition <ul style="list-style-type: none"> ○ Expand protective surfacing zones to achieve 1.8m on all sides of equipment ○ Paint peeling/chipping on monkey bars ○ Cracked based on spiral slide ○ Lateral movement and loose footing on swings ○ General information signage is incomplete


Havelock Lions Millennium Park

Address:	Highway 7 (Village Ward)
Map:	
Ownership:	Partnership with Havelock Lions Club
Size:	22.1 ha
User Groups:	<ul style="list-style-type: none"> • Havelock Farmer and Artisan Market
Amenities:	<ul style="list-style-type: none"> • Benches • Picnic Tables • Picnic Shelters • Portable Washroom (Summer months) • Information Centre
Condition & Observations:	<ul style="list-style-type: none"> • Good condition • New picnic shelters as result of grant

Rotary Park

Address:	25 Industrial Drive
Map:	
Ownership:	Township
Size:	12.14 ha
User Groups:	<ul style="list-style-type: none"> • Havelock Heat Soccer Club • Annual Fishing Derby for children (stock fish)
Amenities:	<ul style="list-style-type: none"> • Picnic tables (8) • Picnic shelters (2) • Pond • 4 small soccer nets, 2 large • Wooden foot bridge over stream • 1 port-a-potty • 4 grills, 1 in bad condition (unusable)
Condition & Observations:	<ul style="list-style-type: none"> • New shelter and picnic tables (community infrastructure grant) • Some tears in soccer nets • General wear and tear on footbridge • Low pond water levels in recent years has led to increased turbidity and scum • Pond was dredged in 2018 to remove

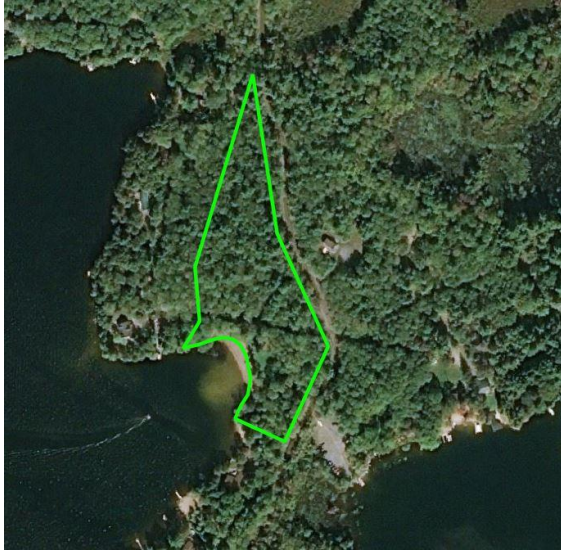
Cordova Mines Park

Address:	55 Alfred Street East
Map:	
Ownership:	Township
Size:	0.5 ha
Amenities:	<ul style="list-style-type: none"> • Shade shelter • Park benches • 1 play structure • 1 swing set • 3 spring toys • 1 spinning seat • 1 teeter totter
Condition & Observations:	<ul style="list-style-type: none"> • Playground equipment in need of some maintenance; otherwise good condition <ul style="list-style-type: none"> ○ Excessive lateral movement of swings ○ Slope adjustments on slide needed ○ Expansion of protective surfacing zones ○ Regular corrosion treatment ○ General information signage needed

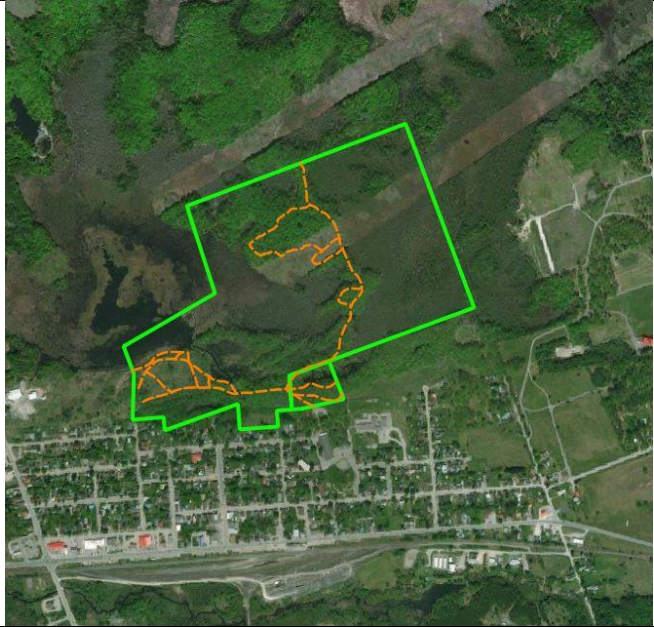
Cordova Mines Outdoor Rink

Address:	3360 County Road 48
Map:	
Ownership:	Township
Size:	Parcel: 0.17 ha; Rink: 694m ²
Condition & Observations:	<ul style="list-style-type: none"> Maintained in partnership with Cordova Mines Recreation Association


Kasshabog (Kosh) Lake Park

Address:	431 Peninsula Road
Map:	
Ownership:	Township
Size:	2 ha
Amenities:	<ul style="list-style-type: none"> • Large grassy area • Sandy beach • Picnic tables • Outdoor washroom (summer months)
Condition & Observations:	<ul style="list-style-type: none"> • Land is leased by the Township from the Ministry of Natural Resources

Mathison Conservation Area


Address:	39 George Street East	
Map:		
Ownership:	Donated to Township by Mathison Family	
Size:	101.17 ha	
User Groups:	<ul style="list-style-type: none"> • Havelock & District Snowmobile Club • Peterborough County Trails ATV Club 	
Amenities:	<ul style="list-style-type: none"> • 1.6 km multi-use trails: walking, biking and ATV/snowmobiling • 1.1 km of walking only trails • Parking area • Interpretive Signage 	
Condition & Observations:	<ul style="list-style-type: none"> • Not wheelchair accessible • Trail mapping and study conducted by Fleming College students in 2014 	

Havelock Country Jamboree Grounds

Address:	10 County Road 48
Map:	
Ownership:	Private
Size:	178 ha
User Groups:	<ul style="list-style-type: none"> • Annual Country Jamboree


Boat Launches, Docks and Marinas*

Belmont Lake Boat Launch

Address:	377 Mile of Memories Road
Map:	
Ownership:	Township
Size:	
Amenities:	
Condition & Observations:	<ul style="list-style-type: none"> • Gravel launch • No parking

**Inventory of Boat Launches, Docks and Marinas was undertaken based on desk research and therefore may not reflect all conditions on the ground.*


Round Lake Boat Launch (Anderson Road)

Address:	581 Anderson Road
Map:	
Ownership:	Township
Size:	
Amenities:	
Condition & Observations:	<ul style="list-style-type: none"> • Gravel road leading to small concrete ramp • Limited parking

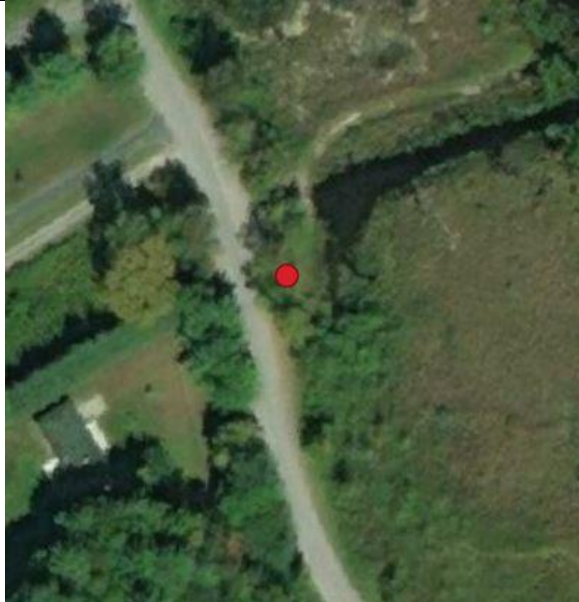
Round Lake Boat Launch

Address:	700 Round Lake Road
Map:	
Ownership:	Township
Size:	
Amenities:	
Condition & Observations:	<ul style="list-style-type: none"> • Concrete ramp • Ample parking

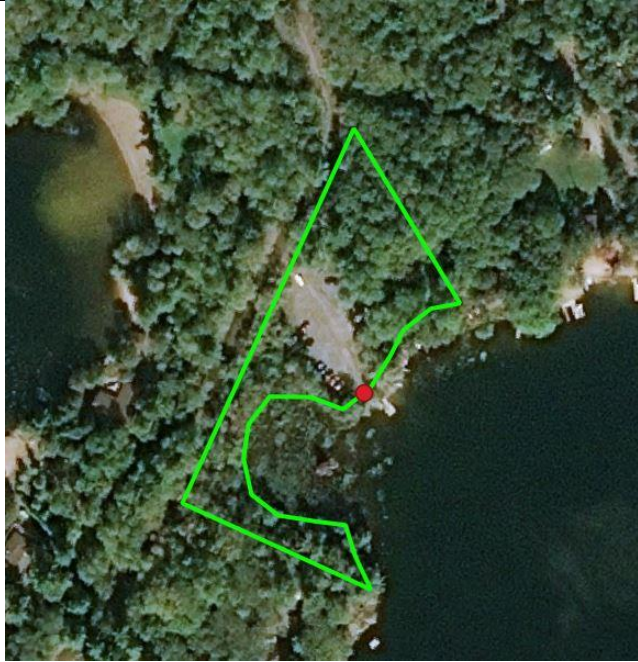
North River Boat Launch

Address:	2489 County Road 46
Map:	
Ownership:	Township
Size:	
Amenities:	
Condition & Observations:	<ul style="list-style-type: none"> • Gravel launch


Crowe Lake Boat Launch

Address:	355 Blairton Road
Map:	
Ownership:	Township
Size:	
Amenities:	<ul style="list-style-type: none"> • Minimal parking
Condition & Observations:	<ul style="list-style-type: none"> • Small concrete ramp • Shallow draft only


Kasshabog (Kosh) Lake Boat Launch

Address:	431 Peninsula Road
Map:	
Ownership:	Ministry of Natural Resources
Size:	
Amenities:	<ul style="list-style-type: none"> • Docking facility
Condition & Observations:	

Jack Lake Boat Launch


Address:	Jack Lake Road
Map:	 <p>The map is an aerial photograph of a lakeside area. A red line runs diagonally from the top-left towards the bottom-right, crossing a road and a parking area. To the right of the red line is a marina with several docks and boats. The area is surrounded by green trees and some buildings.</p>
Ownership:	Township
Size:	
Amenities:	<ul style="list-style-type: none"> • Adjacent to marina
Condition & Observations:	<ul style="list-style-type: none"> • Close to municipal boundary with Township of North Kawartha

West Twin Lake Boat Launch

Address:	
Map:	
Ownership:	Township
Size:	
Amenities:	
Condition & Observations:	

Schoolboard Owned-Facilities

Havelock-Belmont Public School

Address:	55 Mathison Street	
Map:		
Ownership:	Kawartha Pine Ridge District School Board	
Size:	3.3 ha	
User Groups:	<ul style="list-style-type: none"> • YMCA Afterschool Program • Scouts and Cubs 	
Amenities:	<ul style="list-style-type: none"> • Playground • Track • Small soccer field • Small ball diamond • 2 basketball courts • Gymnasium 	
Condition & Observations:	<ul style="list-style-type: none"> • Ball diamond is too small to be used by user groups 	

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Sierra Planning and Management
advice • strategy • implementation